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**OFFICE OF RATEPAYER ADVOCATES
CALIFORNIA PUBLIC UTILITIES COMMISSION**

**Report on the Results of Operations
for
San Diego Gas & Electric Company
Southern California Gas Company
Test Year 2016
General Rate Case**

**SDG&E – Electric Distribution Capital Expenditures
Part 2 of 2**

San Francisco, California
April 24, 2015

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1 **SDG&E – ELECTRIC DISTRIBUTION CAPITAL EXPENDITURES**
2 **PART 2 OF 2**

3 **I. INTRODUCTION**

4 This exhibit presents the analyses and recommendations of the Office of
5 Ratepayer Advocates (ORA) regarding certain Electric Distribution capital
6 expenditure proposals of San Diego Gas & Electric Company (SDG&E) for 2014
7 through 2016 in its Test Year (TY) 2016 General Rate Case (GRC). Specifically,
8 this exhibit addresses SDG&E's proposals pertaining to the following six Electric
9 Distribution program categories:

- 10 • Overhead Pools
- 11 • Mandated
- 12 • Materials
- 13 • Transmission / Federal Energy Regulatory Commission (FERC) Driven
14 Projects
- 15 • Equipment / Tools / Miscellaneous
- 16 • Smart Meter Program

17 Exhibit (Ex.) ORA-6 addresses SDG&E's Electric Distribution capital
18 expenditure proposals for the five other program categories.¹

19 Electric distribution capital expenditures typically include plant investment in
20 electric meters, distribution substations, replacing/reinforcing poles, and
21 underground cables. Electric distribution capital includes projects to construct or
22 modify facilities for the distribution of electricity, projects to construct or modify
23 substations to transform transmission voltage to a lower distribution voltage, and
24 projects to improve distribution system capacity and reliability (including aging
25 infrastructure issues).

26

¹ The other five SDG&E Electric Distribution categories are: Capacity Expansion; Franchise; New Business; Reliability/Improvements; and Safety & Risk Management.

1 Of the six categories analyzed in this exhibit, the Overhead Pools category is
2 the most difficult to forecast. The spending in this category is connected to spending
3 in eight of the other 10 distribution capital categories. The Overhead Pools forecast
4 costs are largely driven by the forecast costs in those eight other categories. ORA's
5 approach to the Overhead Pools forecast is discussed below.

6 **II. SUMMARY OF RECOMMENDATIONS**

7 The following summarizes ORA's major recommendations regarding the
8 Electric Distribution capital expenditures addressed in this exhibit:

- 9 • Based on 2014 adjusted-recorded costs, ORA recommends lower
10 forecasts compared to SDG&E's 2014 forecast for each of the program
11 categories addressed in this exhibit. In total, ORA recommends a \$70.6
12 million reduction from SDG&E's 2014 forecast of \$184.5 million
- 13 • Based on ORA's forecast for 2015 for distribution capital spending
14 addressed in this exhibit and Ex.-ORA-6, ORA recommends a reduction of
15 \$28.0 million to SDG&E's \$118.4 million forecast for 2015 Overhead
16 Pools.
- 17 • Based on ORA's forecast for 2016 for distribution capital spending
18 addressed in this exhibit and Ex.-ORA-6, ORA recommends a reduction of
19 \$1.9 million to SDG&E's \$110.2 million forecast for 2016 Overhead Pools
- 20 • Based on ORA's forecast for reduced activities in the Materials program
21 category for 2015, ORA recommends a reduction of \$6.4 million from
22 SDG&E's 2015 forecast of \$22.0 million.
- 23 • For the Overhead Pools category, ORA accepts the forecast method used
24 by SDG&E for the program years 2014, 2015, and 2016. ORA's Overhead
25 Pools forecast for 2015 and 2016 should be updated by SDG&E in its
26 Rebuttal Testimony to reflect the forecast capital spending recommended
27 in Ex. ORA-6.²

² Specifically, any adjustments recommended in Ex. ORA-6 by budget codes should be incorporated into the Overhead Pools forecast for 2015 and 2016 using the "basis of forecast" method discussed below.

1 Table 7-1 presents and compares ORA's and SDG&E's 2014-2016 forecasts
 2 of Electric Distribution capital expenditures for the six program categories addressed
 3 in this exhibit:

4 Table 7-1
 5 Electric Distribution Capital Expenditures for 2014-2016
 6 (in Thousands of 2013 Dollars)

Description	ORA Recommended			SDG&E Proposed ³		
	2014	2015	2016	2014	2015	2016
Overhead Pools	\$63,826	\$90,361	\$108,345	\$108,552	\$118,357	\$110,224
Mandated	\$29,118	\$38,148	\$39,063	\$37,872	\$38,148	\$39,063
Materials	\$12,781	\$15,605	\$23,027	\$21,024	\$22,025	\$23,027
Trans/FERC	\$7,704	\$19,180	\$12,530	\$14,608	\$19,180	\$12,530
Equip/Tools/Misc	\$308	\$1,372	\$1,372	\$1,372	\$1,372	\$1,372
Smart Meter	\$165	\$0	\$0	\$1,116	\$0	\$0
Total	\$113,902	\$164,666	\$184,337	\$184,544	\$199,082	\$186,216

7 **III. SUMMARY OF CAPITAL EXPENDITURES: 2009 thru 2014**

8 Table 7-2 presents the recorded capital expenditures for the years 2009-2014
 9 for the six program categories.

10 Table 7-2
 11 Electric Distribution (Part 2 of 2)
 12 2009-2014 Recorded Capital Expenditures
 13 (in Thousands of 2013 Dollars)

Description	2009	2010	2011	2012	2013	2014
Overhead Pools	\$57,617	\$55,052	\$53,793	\$57,406	\$63,755	\$63,826
Mandated	\$27,552	\$35,390	\$27,228	\$26,252	\$28,646	\$29,118
Materials	\$22,768	\$21,749	\$17,850	\$18,232	\$15,605	\$12,781
Trans/ FERC Driven	\$3,048	\$3,308	\$3,419	\$11,345	\$7,324	\$7,665
Equip/Tools/Misc	\$1,548	\$1,205	\$1,125	\$2,069	\$913	\$308
Smart Meter Program	\$28,832	\$144,007	\$45,487	\$12,831	\$2,458	\$165
Total	\$138,317	\$257,403	\$145,483	\$116,790	\$111,377	\$106,198

14 Source: 2009-2013 data from SDG&E data response to ORA data request ORA-SDG&E-GAW-005.
 15 2014 adjusted-recorded capital expenditures from SDG&E's March 6, 2015 email to ORA.

³ Ex. SDG&E-09-R, p. JDJ-26.

1 Most of these six program categories show relatively stable, steady spending
 2 for the historical period. One program, Smart Meter, has been winding down since
 3 2012, and is expected to be complete with \$0 spending by 2015.

4 **IV. OVERHEAD POOLS**

5 **A. Overview of SDG&E’s Request**

6 Table 7-3 presents SDG&E’s request and ORA’s recommendation regarding
 7 the Overhead Pools category.

8 Table 7-3
 9 Overhead Pools
 10 2014-2016 Capital Expenditure Forecast
 11 (in Thousands of 2013 Dollars)

Description	ORA Recommended			SDG&E Proposed ⁴		
	2014	2015	2016	2014	2015	2016
Overhead Pools	\$63,826	\$90,361	\$108,345	\$108,552	\$118,357	\$110,224

12 The Overhead Pools category is comprised of the following four sub-
 13 categories:

- 14 • Local Engineering – Electric Distribution (ED) Pool - Planners, designers
 15 and engineers, and support personnel who research, analyze, and design
 16 facilities needed to serve customers.⁵
- 17 • Local Engineering – Substation Pool – Same as above, but specialize in
 18 substation projects.
- 19 • Department Overhead Pool – Costs for supervision and administration of
 20 SDG&E’s Construction and Operation crews performing work in the
 21 Electric Distribution Districts.
- 22 • Contract Administration Pool – The administrative costs of projects that
 23 are performed by SDG&E’s contractors.⁶

⁴ Ex. SDG&E-09-R, p. JDJ-26.

⁵ Ex. SDG&E-09-R, pp. JDJ-83 & 85.

⁶ Ex. SDG&E-09-R, p. JDJ-83.

1 The Overhead Pools request broken out by subcategory is presented in the
2 following table:

3 Table 7-4
4 Overhead Pools by Subcategory
5 2014-2016 Capital Expenditure Forecast
6 (in Thousands of 2013 Dollars)

Overhead Pools Subcategory	SDG&E 2014	SDG&E 2015	SDG&E 2016
Local Engineering Pool – ED Pool	\$84,987	\$93,688	\$92,593
Local Engineering Pool – Substation Pool	15,328	15,147	7,045
Department Overhead Pool	3,319	3,727	4,139
Contract Administration Pool	4,918	5,795	6,447
Totals	\$108,552	\$118,357	\$110,224

7 Source: Ex. SDG&E-09-R, p. JDJ-83.

8 As can be seen in the table, the ED Pool and the Substation Pool
9 subcategories comprise over 90 percent of the requested budget for Overhead
10 Pools.

11 For the purposes of forecasting, SDG&E uses the historical relationship
12 between the costs of various distribution capital program categories (segmented by
13 budget codes) and the pools' costs. The historical cost relationship is assumed to
14 remain stable in the forecast period. The budget codes which form the "basis of the
15 forecast" are used to forecast the costs the Overhead Pools subcategories. Each of
16 the four subcategories has a specific set of budget codes which form the basis of
17 each subcategory forecast.⁷

18 Based on the approach used by SDG&E for the Overhead Pools category,
19 and the ED and Substation Pools specifically, costs are forecast by the company to
20 increase significantly, based on the significant budget increases between the 2013
21 base year and the 2014 forecast of all electric distribution categories reflected in the
22 application. Focusing on the ED Pool, SDG&E's "basis of forecast" is \$330.6 million

⁷ The budget codes used for these forecasts are too numerous to list here.

1 for 2014. This is in sharp contrast to the recorded basis of \$206.8 million for 2013.
2 As discussed below, the 2014 recorded “basis of forecast” was significantly lower
3 than originally forecast by SDG&E.

4 **B. ORA’s Analysis**

5 ORA analyzed the Overhead Pools category by first focusing on the ED Pool
6 subcategory. The historical costs for 2009-2012 for ED Pool activities show this sub-
7 category’s costs were about 18.5% of the “basis of forecast” costs.⁸ The 2013 costs
8 were about 25.7% of the “basis of forecast” costs. The 25.7% figure is the
9 assumption used by SDG&E for its 2014-2016 forecasts.⁹

10 ORA then questioned SDG&E’s reliance on only the 2013 data in developing
11 its forecast for the ED Pool subcategory. ORA data requested SDG&E for an
12 explanation for its use of this assumption. SDG&E explained that “new advanced
13 tools, like LiDAR and PLS-CADD, are changing the way engineering and design
14 work is done for electric distribution facilities.”¹⁰ ORA investigated and determined
15 that the tools cited by SDG&E are currently in use by much of the electric utility
16 industry.

17 Finally, ORA reviewed the 2014 adjusted-recorded costs provided to ORA,
18 then compared those costs to SDG&E’s submitted forecast. The 2014 adjusted-
19 recorded costs for the ED Pool “basis of forecast” were significantly below the
20 original forecast. The recorded “basis of forecast” was \$183.3 million, compared to
21 the company’s \$330.6 million. However, the 2014 ED Pool adjusted-recorded costs
22 did very closely track SDG&E’s assumption of 25.7%. The table below summarizes
23 these key elements of the ED Pool forecast:
24

⁸ ORA calculation, based on SDG&E-09 Workpapers.

⁹ SDG&E data response to ORA-SDG&E-016-SJL.

¹⁰ SDG&E data response to ORA-SDG&E-016-SJL. (LiDAR = Light Detection and Ranging; PLS-CADD = Power Line Systems – Computer Aided Design and Drafting).

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Table 7-5
Overhead Pool – ED Pool Subcategory
ORA vs. SDG&E
2014-2016 Basis of Forecast
(in Thousands of 2013 Dollars)

Category	GRC Forecast Sum of 2014 \$	GRC Forecast Sum of 2015 \$	GRC Forecast Sum of 2016 \$
CAPACITY/EXPANSION	24,912	31,324	27,052
FRANCHISE	29,918	29,918	29,918
MANDATED	29,118	38,148	39,063
MATERIALS	12,781	15,605	23,027
NEW BUSINESS (Adjusted)	32,147	47,852	57,799
RELIABILITY/IMPROVEMENTS	28,678	85,893	104,099
SAFETY AND RISK MANAGEMENT	18,083	27,406	59,484
TRANSMISSION/FERC DRIVEN PROJECTS	7,665	19,180	12,530
ED Pool Basis Grand Total - ORA	183,302	295,326	352,972
ED Pool Basis Grand Total - SDG&E	330,560	364,404	360,144
ED POOL FORECASTS:			
SDG&E Forecast - 25.7% of above	84,987	93,688	92,593
ORA Forecast - 25.7% of above	N/A⁺	75,899	90,714
ORA Final Forecast (2014 = Recorded)	49,364	75,899	90,714

6 N/A⁺ note: Would equal \$47,109 if recorded not used.

7 The “ORA Final Forecast” line above is used for the ED Pool subcategory in
8 ORA forecast recommendations for the total Overhead Pools category.

9 For the Substation Pool, ORA did not perform a “basis of forecast” analysis.
10 ORA accepts SDG&E’s assumption of 24.5 percent of the “basis of forecast for the
11 developing the Substation Pool forecast, since 24.5 percent is very close to the 2014
12 recorded cost data. For 2014, ORA uses the 2014 Substation Pool recorded costs.
13 ORA then uses the 2014 recorded data as the starting point for its 2015 forecast.
14 This recommended budget will be very close to the Substation Pool 2015 forecast
15 that would result from a “basis of forecast” analysis. In other words, ORA accepts
16 SDG&E’s method of forecasting, but does not replicate that forecast method here.
17 ORA accepts SDG&E’s 2016 forecast.¹¹

¹¹ Based on Ex. ORA-6, there could be minor adjustments to the 2016 forecast.

1 For the Department Overhead and the Contract Administration Pools, ORA
2 uses an approach identical to the one used for the Substation Pool. The 2014 and
3 2015 forecasts are based on the 2014 recorded costs. For 2016, ORA accepts
4 SDG&E's forecasts for these two subcategories. Again, ORA accepts SDG&E's
5 forecast method as reasonable, but the ORA forecast amounts presented in this
6 testimony are not based on that method. The percentages of the bases of the
7 forecasts for the Department Overhead and Contracts Administration Pools are 1.3
8 percent and 2.2 percent, respectively. These values are reasonable as they reflect
9 the 2014 adjusted-recorded cost data.

10 **1. Overhead Pools 2014 Forecast**

11 SDG&E requests \$108.6 million for Overhead Pools for 2014. ORA
12 recommends that the 2014 budget be based on the adjusted-recorded costs of
13 \$63.8 million. ORA's forecast is \$44.7 million lower than SDG&E's.

14 **2. Overhead Pools 2015 Forecast**

15 SDG&E requests \$118.4 million for Overhead Pools for 2015. As discussed
16 above, ORA accepts the company's method to forecast the Overhead Pools budget.
17 Based on the adjustments recommended in Ex. ORA-6, and the adjustment to the
18 Materials category discussed below, the "basis of forecast, ED Pool" is significantly
19 lower than that used by SDG&E. ORA's "basis of forecast" is \$293.0 million,
20 compared to the company's \$360.1 million. Applying 25.7 % to \$293.0 million results
21 in a forecast of \$75.3 million, compared to \$93.7 million forecast by SDG&E.

22 The adjustment described above applies only to the ED Pool subcategory.
23 ORA does not have the precise budget codes at this time to calculate the
24 adjustments to the other three subcategories. ORA accepts SDG&E's method and
25 cost factors used in these other subcategories, which are:

- 26 • Local Engineering – Substation Pool – 24.5%
- 27 • Department Overhead Pool – 1.3%
- 28 • Contract Administration Pool – 2.2%

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Table 7-6
Mandated
2014-2016 Capital Expenditure Forecast
(in Thousands of 2013 Dollars)

Description	ORA Recommended			SDG&E Proposed ¹²		
	2014	2015	2016	2014	2015	2016
Mandated	\$29,118	\$38,148	\$39,063	\$37,872	\$38,148	\$39,063

5 As shown in the table, ORA's 2014-2016 forecast only differs from SDG&E's
6 forecast in the 2014 program year. This is due to ORA's use of the 2014 adjusted-
7 recorded costs for its forecast.

8 The Mandated program category is comprised of the following five
9 subcategories:

- 10 • Corrective Maintenance Program (CMP)
- 11 • CMG UG Switch Replacement & Manhole Repair
- 12 • Load Research/DLP Electric Metering Project
- 13 • Avian Protection
- 14 • Pole Replacement and Reinforcement

15 The large budget subcategories in the Mandated program area are Pole
16 Replacement and Reinforcement, CMG UG Switch Replacement & Manhole Repair,
17 and CMP.

18 **B. ORA's Analysis**

19 Most of the activities in the Mandated subcategories are performed for safety
20 purposes and regulatory requirements. For example, CPUC General Orders (GO's)
21 165, 95, and 128 mandates the inspection and maintenance activities in the
22 Corrective Maintenance Program. GO's 95 and 165 govern the Pole Replacement
23 and Reinforcement program.

¹² Ex. SDG&E-09-R, p. JDJ-26.

1 adjustments to the Materials forecast are based on recorded data, as discussed
2 below.

3 **1. 2014 Materials Forecast**

4 SDG&E proposes \$21.0 million for the 2014 Materials forecast. Based on the
5 2014 adjusted-recorded data, ORA recommends a 2014 budget of \$12.8 million.
6 ORA's forecast is \$8.2 million below SDG&E, and should be adopted.

7 **2. 2015 Materials Forecast**

8 SDG&E requests \$22.0 million for the 2015 Materials capital spending
9 budget. Based on the 2013 and 2014 recorded data, and the fact that the trend in
10 historical spending does not justify the requested 2015 budget, an adjustment is
11 warranted. ORA recommends that the 2015 forecast be based on the 2013
12 expenditures. The 2013 expenditures are more reflective of historical spending, and
13 should be considered a base year for the purposes of 2015 forecasting. Therefore,
14 ORA recommends a 2015 Materials capital expenditure forecast of \$15.6 million,
15 representing a \$6.4 million reduction from SDG&E's request and a \$2.8 million (or
16 nearly 22.0 percent) increase over SDG&E's 2014 adjusted-recorded expenditure
17 level.

18 **3. 2016 Materials Forecast**

19 SDG&E proposes a 2016 Materials capital expenditure forecast of \$23.0
20 million. Based on ORA's assumption that overall electric distribution activities will
21 trend back to the company's forecast levels, ORA accepts this forecast.

22 **VII. TRANSMISSION / FERC DRIVEN PROJECTS**

23 **A. Overview of SDG&E's Request**

24 Table 7-8 presents SDG&E's request and ORA recommendations regarding
25 the Transmission/FERC Driven Projects for the GRC cycle years 2014-2016.¹⁴

¹⁴ FERC: Federal Energy Regulatory Commission.

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Table 7-8
Transmission/FERC Driven Projects
2014-2016 Capital Expenditure Forecast
(in Thousands of 2013 Dollars)

Description	ORA Recommended			SDG&E Proposed ¹⁵		
	2014	2015	2016	2014	2015	2016
Trans/FERC	\$7,704	\$19,180	\$12,530	\$14,608	\$19,180	\$12,530

5 SDG&E’s testimony describes 18 different Transmission/FERC Driven
6 projects and their estimated spending over the three year period.¹⁶ The company’s
7 request in this GRC is for the *distribution component* of FERC-approved
8 transmission projects.¹⁷ The distribution component of a typical Transmission/FERC
9 Driven project is generally a low percentage of overall project costs. The majority of
10 project costs are recovered through the FERC formula ratemaking process.¹⁸

11 **B. ORA’s Analysis**

12 Most of the Transmission/FERC Driven projects are for electric system
13 reliability. Other project purposes include fire safety, compliance, and blanket budget
14 projects.¹⁹ ORA reviewed the project description, forecast method, goals, and cost
15 driver(s) of each of the 18 projects in this program category. ORA accepts these
16 justifications for SDG&E’s forecast.

17 As with all other electric distribution program categories, ORA recommends
18 that the 2014 adjusted-recorded data be used for the 2014 forecast. ORA
19 recommends that \$7.7 million be the adopted 2014 forecast, as opposed to the
20 SDG&E request of \$14.6 million. ORA’s forecast is \$6.9 million below SDG&E’s.

21 SDG&E requests \$19.2 million and \$12.5 million for 2015 and 2016,
22 respectively. ORA accepts these forecasts based on the discussion above.

¹⁵ Ex. SDG&E-09-R, p. JDJ-26.

¹⁶ Ex. SDG&E-09-R, p. JDJ-133 to -156.

¹⁷ Ex. SDG&E-9-R, p. JDJ-25.

¹⁸ Ex. SDG&E-9-R, p. JDJ-25..

1 **VIII. EQUIPMENT / TOOLS / MISCELLANEOUS**

2 **A. Overview of SDG&E’s Request**

3 Table 7-9 presents SDG&E’s request and ORA recommendations regarding
4 the Equipment/Tools/Miscellaneous category for the GRC cycle years 2014-2016.

5 Table 7-9
6 Equipment/Tools/Miscellaneous
7 2014-2016 Capital Expenditure Forecast
8 (in Thousands of 2013 Dollars)

Description	ORA Recommended			SDG&E Proposed ²⁰		
	2014	2015	2016	2014	2015	2016
Equip/Tools/Misc	\$308	\$1,372	\$1,372	\$1,372	\$1,372	\$1,372

9 The Equipment/Tools/Miscellaneous forecast is based on a “blanket project”
10 so that equipment and tools can be purchased for the company’s distribution work
11 crews as necessary. The forecast is based on a five-year historical average. As can
12 be seen by Table 7-2, SDG&E’s forecast is consistent with the historical spending in
13 this category.

14 **B. ORA’s Analysis**

15 The recorded spending for 2013 and 2014 is below the forecast levels in 2015
16 and 2016. It is reasonable to assume that these fluctuations are consistent with the
17 historical spending patterns. Therefore, it is reasonable to adopt the adjusted-
18 recorded 2014 data for the 2014 forecast. ORA’s recommendation is \$1.0 million
19 below SDG&E’s request.

20 SDG&E’s requests \$1.4 million each year for 2015 and 2016. ORA accepts
21 these forecasts because they follow the pattern of historical spending.

(continued from previous page)

¹⁹ Ex. SDG&E-09-R, p. JDJ-133 to -156.

²⁰ Ex. SDG&E-09-R, p. JDJ-26.

1 **IX. SMART METER PROGRAM**

2 **A. Overview of SDG&E's Request**

3 Table 7-10 presents SDG&E's request and ORA recommendations for the
4 Smart Meter Program category for the GRC cycle years 2014-2016.

5 Table 7-10
6 Smart Meter Program
7 2014-2016 Capital Expenditure Forecast
8 (in Thousands of 2013 Dollars)

Description	ORA Recommended			SDG&E Proposed ²¹		
	2014	2015	2016	2014	2015	2016
Smart Meter	\$165	\$0	\$0	\$1,116	\$0	\$0

9 As shown in Table 7-2 on page 3, over \$230 million was spent on the Smart
10 Meter Program during the 2009-2012 period. Costs and program activities have
11 declined as the program's goal have been fulfilled in the SDG&E service territory.
12 The company forecast the program to be complete by 2014.²²

13 **B. ORA's Analysis**

14 ORA recommends that the adjusted-recorded spending of \$.165 million be
15 adopted for 2014. The company forecasts \$0 for program spending in 2015 and
16 2016. ORA accepts the 2015 and 2016 forecast.

²¹ Ex. SDG&E-09-R, p. JDJ-26.

²² Ex. SDG&E-09-R, p. JDJ-32.