

Docket(s): : A.12-01-008;
: A.12-04-020
Exhibit Number : _____
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Admin. Law Judge : Richard W. Clark
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**OFFICE OF RATEPAYER ADVOCATES
CALIFORNIA PUBLIC UTILITIES COMMISSION**

**OPENING TESTIMONY ON THE
GREEN TARIFF SHARED RENEWABLES
PROGRAMS PROPOSED
BY
PACIFIC GAS & ELECTRIC
AND
SAN DIEGO GAS & ELECTRIC**

San Francisco, California
January 10, 2014

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1 **CHAPTER 1**

2 **I. INTRODUCTION AND SUMMARY OF RECOMMENDATIONS**

3 The Commission’s Office of Ratepayer Advocates (ORA) welcomes this
4 opportunity to present this testimony on the Green Tariff Shared Renewables (GTSR)
5 programs proposed by Pacific Gas & Electric (PG&E) and San Diego Gas & Electric
6 (SDG&E), as allowed in the Scoping Ruling dated October 25, 2013. Chapter 2
7 addresses each of the Green Tariff Shared Renewables (GTSR) proposals and issues
8 specific to them and Chapters 3, 4 and 5 of this testimony address issues common to all
9 the GTSR proposals. If implemented, the ORA recommendations will better ensure that
10 nonparticipating ratepayers bear no costs or risks associated with the GTSR programs as
11 required by Senate Bill (SB) 43. Accordingly, ORA recommends that the Commission
12 direct PG&E and SDG&E (utilities or IOUs) to:

- 13 • Maintain the SB 43 requirement of tracking and accounting for all
14 revenues and costs to ensure that the utility recovers the actual costs of
15 the utility’s green tariff shared renewables program and that all costs
16 and revenues are fully transparent and auditable. (This is ORA’s
17 primary concern.) To achieve this, the Commission should ensure
18 the utilities are:
 - 19 ○ Charging GTSR customers a rate that is cost based and fully
20 compensatory, meaning that it covers all costs of the program
21 including corporate overhead, employee benefits, administrative
22 costs, marketing expenditures, procurement costs, integration costs
23 and all costs related to the program.
 - 24 ○ Procuring conservatively: only procure the amount of resources for
25 the GTSR programs that can be fully used by the program
26 participants.
 - 27 ○ Keeping the procurement of GTSR resources and Renewable
28 Portfolio Standard (RPS) resources separate.
 - 29 ○ Having the IOUs sell excess generation if low program
30 participation results in any over-procured renewable generation for
31 the GTSR programs.
 - 32 ○ Having shareholders bear any GTSR program administrative and
33 marketing costs that cannot be recovered from participants in the
34 event of low GTSR program participation.

- 1 • Administer the GTSR programs in a way that ensures fair competition.
- 2 ○ Comply with Community Choice Aggregation (CCA) Code of
- 3 ○ Conduct and the principles of the Affiliate Transaction Rules.
- 4 ○ Administer the GTSR programs as if through an affiliate.
- 5 • If administering an enhanced community renewables program:
- 6 ○ Disallow any affiliates from participating in such a program.
- 7 ○ Roll out the enhanced community renewables program before the
- 8 ○ green tariff program.
- 9 • Limit the GTSR programs to a five-year term and file a new application
- 10 with the Commission in order to extend the program term.
- 11 • Limit GTSR program contracts for participants initially to 1 to 2 years.
- 12 • Employ the following participant protections:
- 13 ○ Allow participating customers a “cooling-off period” after the initial
- 14 ○ subscription to change or cancel their subscription without penalty.
- 15 ○ Provide all relevant information on each program’s website.
- 16 ○ Require a Tier 3 Advice Letter for subsequent modifications to any
- 17 ○ GTSR program rate charges and credits.
- 18 ○ Adopt SDG&E’s measures for participating customer protections for
- 19 ○ community shared renewables programs.

1 the utility recovers the actual costs of the utility’s green tariff shared renewables program
2 and that all costs and revenues are fully transparent and auditable.” Achieving this
3 requirement of SB 43 is ORA’s primary concern for the GTSR programs.

4 **1. Green Option Procurement**

5 Q. How can PG&E procure resources for the Green Option program in a way that
6 assures nonparticipating ratepayer indifference?

7 A. The simplest and most transparent method to assure nonparticipating ratepayer
8 indifference and the method that ORA strongly recommends is to keep Green Option
9 resources and the IOUs procurement of Renewable Portfolio Standard (RPS) resources
10 completely separate. PG&E should procure Green Option resources in a conservative
11 manner, and in the event that there are excess Green Option resources, sell the excess.

12 Q. How is PG&E planning to procure resources for the Green Option program?

13 A. PG&E proposes to use a competitive solicitation process to procure resources
14 for the Green Option program.¹ PG&E’s testimony states that Green Option participants
15 will pay the “renewable power rate,” which is initially set at \$107/MWh, for resources
16 procured for the program.² This cost appears to reflect PG&E’s anticipated time-of-day-
17 adjusted starting price for the Renewable Energy Market Adjusting Tariff (Re-MAT).

18 Q. Is there a potential problem with PG&E’s proposal in the future?

19 A. Yes. Going forward, PG&E’s proposal allows for the cost of Green Option
20 contracts and RPS procurement to follow diverging tracks by specifying that PG&E may
21 execute long-term contracts for new smaller-scale Green Option energy at prices that
22 could be higher than the weighted average cost of RPS deliveries for nonparticipants.³ If
23 PG&E does not sell these higher-priced resources to Green Option program participants,

¹ PG&E Revised Testimony, December 6, 2013, p. 3-1.

² PG&E Revised Testimony, p. 4-2.

³ PG&E Revised Testimony, p. 1-6.

1 bundled ratepayers will absorb their cost in the RPS program, violating the principle of
2 nonparticipating ratepayer indifference.

3 Q. Why does this violate the principle of nonparticipating ratepayer indifference?

4 A. If PG&E's bundled ratepayers, who already pay for the RPS program, must in
5 addition absorb the cost of higher-priced resources that are not purchased by Green
6 Option program participants, then PG&E's bundled ratepayers will have to pay more than
7 they would have if resources were procured solely for the RPS program. This will cause
8 bundled ratepayers to pay more as a result of the Green Option program, violating the
9 nonparticipating ratepayer indifference mandate of SB 43.

10 Q. Is there a way to avoid this problem?

11 A. Yes. There are two ways to avoid or minimize the impact of this problem.
12 The first way, and the method that ORA strongly recommends, is to keep Green Option
13 resources and RPS resources completely separate. The second way is to procure Green
14 Option resources in a conservative manner, and in the event that there are excess Green
15 Option resources, sell the excess. In order to maintain nonparticipating ratepayer
16 indifference, any losses on sales of Green Option contracts must be tracked and attributed
17 to Green Option participants.

18 Q. Is there a way to avoid the risk of violation of the indifference principle
19 created by PG&E's proposal to apply any excess Green Option resources to its RPS
20 portfolio?

21 A. This risk can be mitigated if PG&E only procures resources for the Green
22 Option programs that are supported by participating customer demand and in the event
23 that there is an excess, sells off that excess.

24 Q. Does PG&E propose to procure in this manner?

25 A. No. PG&E's share of the total 600 megawatts (MW) limit for the GTSR
26 programs is 272 MWs.⁴ PG&E proposes to procure resources for the Green Option

⁴ PG&E Revised Testimony, p. 1-5.

1 program “at defined milestones.” PG&E defines these increments as either 30 MWs of
2 incremental load, or at the end of the calendar year.⁵ PG&E also proposes to execute
3 Green Option procurement contracts for up to 50 MWs, in advance of customer
4 enrollments.⁶

5 Q. Why is PG&E’s proposal problematic?

6 A. As discussed above, over-procurement for the Green Option program is a
7 significant source of nonparticipating ratepayer risk. Thus, ORA recommends that the
8 Commission substantially limit the amount of advanced procurement PG&E can
9 undertake prior to pre-defined customer enrollment levels.

10 Q. What do you recommend specifically regarding enrollment?

11 A. PG&E should only procure Green Option resources as customer enrollment
12 necessitates. In the event of low Green Option participation, there should be minimal
13 excess Green Option resources, and PG&E should sell off the excess in order to minimize
14 any stranded costs. There should also be a clear pre-defined link between Green Option
15 participation levels and procurement for the program. This will help ensure that
16 nonparticipating ratepayers remain indifferent to the Green Option program as required
17 by Public Utilities Code Section 2833(h). The Commission should require PG&E to
18 procure resources for the Green Option program in a conservative manner that links
19 procurement amounts to actual program participation.

20 **2. Green Option Program Cost Recovery**

21 Q. Does PG&E’s Green Option program cost recovery plan adequately account
22 for all the program costs?

23 A. No, PG&E’s cost recovery plan does not adequately explain how all the Green
24 Option program costs will be solely recovered from participants. As proposed, the Green
25 Option program risks violating the principle of ratepayer indifference. As discussed

⁵ PG&E Revised Testimony p. 1-7 and 1A-9.

⁶ Id. at p. 1-6, FN5.

1 above, the key source of this risk is PG&E’s proposal to bank unsubscribed energy for
2 future RPS compliance (i.e., have bundled ratepayers pay for the cost of any excess RPS-
3 eligible resources that PG&E procures for Green Option participants).⁷ The Green
4 Option is potentially a 272 MW program, thus, the cost for bundled ratepayers could be
5 significant.

6 Q. How could using excess Green Option procurement for RPS compliance
7 purposes violate the ratepayer indifference principle?

8 A. Using unsubscribed Green Option procurement represents a potential cost that
9 nonparticipating ratepayers would not have incurred but for the Green Option program.
10 There are several ways in which this may occur, and the Commission should establish
11 safeguards from each of the following scenarios from occurring:

- 12 • The GTSR portfolio may be procured earlier than the IOU would
13 otherwise procure energy for its RPS program, and if renewable energy
14 prices are declining, using this energy to satisfy RPS obligations will
15 cost more than necessary had the IOU waited and bought RPS
16 generation at a later, lower price.
 - 17 ○ Assume, for example, that through the June 2014 Renewable
18 Auction Mechanism (RAM) an IOU executes an additional contract
19 for a 5 megawatt (MW) facility at a price equal to the weighted
20 average of all other selected bids, but only signs up enough GTSR
21 participants to subscribe the equivalent of 1 MW; nonparticipating
22 ratepayers will be forced to pay the cost of the 4 MW that are
23 unsubscribed. Assume as well, that this energy is not needed for
24 RPS compliance until one-year after the facility begins delivery.
25 The IOU banks that amount towards that year’s RPS procurement
26 obligations and defers its procurement of a new project for RPS
27 compliance purposes accordingly. If that new project reflects a
28 lower price than the contract the IOU paid for its GTSR program,
29 nonparticipating ratepayers will have paid a higher price, and paid it
30 one year earlier, as a direct result of the IOU’s procurement for its
31 GTSR program, violating the ratepayer indifference principle.

⁷ PG&E Revised Testimony, p. 1-8.

- 1 • An IOU may use RPS mechanisms to take bids for GTSR resources,⁸
2 but choose the cheapest resources to sell to its GTSR customers. Doing
3 so harms the general body of ratepayers for whom the IOU is required
4 to comply with RPS obligations, by favoring GTSR customers with
5 cheaper energy. The IOU should keep the procurement of GTSR
6 resources and RPS resources separate. But in the event the procurement
7 of GTSR and RPS resources are not separated, the IOU should be
8 obligated to use a “slice” of resources for its GTSR that mirror in price
9 those used for RPS, or else the ratepayer indifference principle would be
10 violated.
- 11 • The converse may also be true. The IOU may pay more for GTSR
12 resources due to the relatively small size of their programs or some
13 other reason. If it uses any unused portion of these resources to satisfy
14 its RPS obligations, it may end up violating the ratepayer indifference
15 principle because procurement directly to meet RPS obligations would
16 have been less expensive but for the excess GTSR resources.
- 17 • All of the above concerns apply with equal force to the banking
18 scenario, where an IOU that does not need excess GTSR resources to
19 meet RPS procurement obligations banks them for future use under
20 Section 2833(s). Any time these banked leftover GTSR resources cost
21 more than then would have if were procured only for the RPS program,
22 they violate the ratepayer indifference requirement.
- 23 • Using excess Renewable Energy Credits (RECs) associated with
24 electricity procured for a GTSR program presents its own challenges
25 vis-à-vis the ratepayer indifference requirement. That is, a REC
26 procured as part of an energy transaction for GTSR cannot be used in
27 the RPS program if it will cost the RPS program more than an
28 independent REC would cost, or else the ratepayer indifference rule will
29 be violated. ORA’s recommendation to resolve this challenge is to keep
30 the procurement of GTSR resources and RPS resources completely
31 separate. The utilities should procure GTSR resources in a conservative
32 manner, and in the event that there are excess GTSR resources, sell the
33 excess.
- 34 Q. Is PG&E’s testimony specific on how it will avoid the potential problems you
35 raise?

⁸ Section 2833(c) requires IOUs to use RPS “tools and mechanisms” to procure resources for their GTSRs, so IOUs are likely to use the same method for seeking bids for GTSR contracts as they use for their RPS.

1 A. No. While PG&E’s testimony proposes balancing account treatment as a way
2 to ensure that all costs of the Green Option program are allocated back to Green Option
3 participants⁹, it fails to specify exactly how PG&E will ensure that the cost of any excess
4 Green Option procurement will not be unfairly shifted to nonparticipating ratepayers.

5 Q. What does ORA recommend to avoid this cost-shift?

6 A. The most straightforward way to ensure nonparticipating ratepayer
7 indifference would be a total separation of Green Option costs and revenues from
8 PG&E’s cost recovery for its bundled customers. This is consistent with recent Decision
9 (D.) 12-12-037 and D.13-12-040, where the Commission ordered Southern California
10 Gas Company (SoCal Gas) to establish cost and revenue tracking mechanisms to ensure
11 that nonparticipating ratepayers would bear no cost or risk from new voluntary programs,
12 and to provide for the refund of embedded costs that were used in the administration of
13 the new programs but approved in previous general rate case proceedings.¹⁰ The
14 Commission should require PG&E to implement similar cost and revenue tracking
15 mechanisms in this proceeding to ensure nonparticipating customers remain indifferent to
16 the Green Option program.

17 **3. Green Option Participating Customer Charges**

18 Q. Does PG&E’s proposal for Green Option participant rates ensure
19 nonparticipating ratepayer indifference for customer charges?

20 A. Not completely. It professes to, and attempts to minimize risks to
21 nonparticipating ratepayers. However, it falls short of assuring nonparticipating
22 ratepayer indifference.

23 Q. What are the nonparticipating ratepayer risks of concern?

24 A. ORA is concerned that the charges PG&E proposes to include in the Green
25 Option rates do not fully cover all of the costs of administering and procuring energy for

⁹ Id at p. 5-2.

¹⁰ D.12-12-037, p.65, Ordering Paragraph 3 and D.13-12-040, p 11.

1 the program as required by SB 43. The Green Option rate should include the
2 participants' share of all administration and marketing costs of the program.

3 Q. Are there any aspects of PG&E's proposal that ORA does support?

4 A. Yes, PG&E proposes that its shareholders bear any administrative and
5 marketing costs in excess of revenues received from participating customers.¹¹ This
6 proposal is especially important because PG&E approximates that half of the Green
7 Option program costs will occur in the first two years of the program.¹² ORA supports
8 this proposal because it is essential for maintaining nonparticipating ratepayer
9 indifference.

10 Q. What changes would you make to other aspects of PG&E's proposal?

11 A. PG&E should utilize full-cost ratemaking for the Green Option program.

12 Q. What do you mean by full-cost ratemaking?

13 A. Full-cost ratemaking ensures that the rate charged to the Green Option
14 customer is cost based and fully compensatory, meaning that it covers all costs of the
15 program including corporate overhead, employee benefits, administrative costs,
16 marketing expenditures, procurement costs, and any cost of any other goods or services
17 that support the program. This is consistent with the SB 43 requirement that specifies:
18 "[a] participating utility shall track and account for all revenues and costs to ensure that
19 the utility recovers the actual costs of the utility's green tariff shared renewables program
20 and that all costs and revenues are fully transparent and auditable."

21 Q. Is there precedent for what you propose?

22 A. Yes. As noted above, this recommendation is supported by D.12-12-037 and
23 D.13-12-040, in which the Commission required SoCalGas to utilize full-cost ratemaking

¹¹ PG&E Revised Testimony, p. 5-2, citing to, p. 1B-14.

¹² Id. at p. 2-9, citing to Table 2-2. The year 1 and year 2 program costs are \$4,252,462, compared to the total 5 year costs of \$8,857,230.

1 for the gas compression services tariff and the biogas conditioning tariff rate charged to
2 participants and also required that the rate be fully compensatory.¹³

3 Q. What specifically should PG&E do differently?

4 A. In order for the Green Option rate to be fully compensatory, it must also
5 include all nonbypassable charges in order to ensure they are not shifted to
6 nonparticipating customers. ORA does not agree with PG&E's participant rate proposal
7 to recover the Renewable Integration Charge (RIC).

8 Q. Please explain.

9 A. The RIC reflects the costs of integrating renewable energy supplies into the
10 system so they can be distributed to customers. The Commission has not yet adopted a
11 calculation method for this charge but is expected to in R.12-03-014.¹⁴ PG&E proposes
12 to only apply the RIC to Green Option participants who sign up for the program after the
13 charge has been approved by the Commission.¹⁵

14 Q. What is ORA's reaction to this proposal?

15 A. The Commission should reject this proposal because it is inequitable for
16 participants who signed up for the Green Option prior to the adoption of the RIC to avoid
17 their fair-share of program-specific costs. This proposal could also result in cost-shifting
18 to nonparticipants if a majority of the Green Option participants sign up for the program
19 prior to the adoption of the RIC and the RIC charge cannot be fully recovered from new
20 participants.

21 B. SDG&E SUN RATE PROGRAM

22 Q. Can you summarize your testimony in a few sentences?

¹³ D.13-12-040, pp. 8-9, and D.12-12-037, p. 65, Ordering Paragraph #2.

¹⁴ PG&E Revised Testimony, p. 4-2. The Commission recently issued a new long-term procurement plan rulemaking, R.13-12-010, the successor to R.12-03-014. While is not clear when or where the Commission will consider implementation of a renewable integration charge, when that information is developed, the cost should be considered as part of the GTRS programs and attributed to GTSR program participants.

¹⁵ PG&E Revised Testimony, p. 4-2.

1 A. Yes. As explained above regarding PG&E’s proposed Green Option program,
2 ORA is primarily concerned about the accounting and ratemaking strategies the IOUs
3 will utilize to ensure nonparticipating ratepayers remain indifferent to the GTSR
4 programs as required by SB 43. Public Utilities Code section 2831(h) states the
5 Legislative intent of SB 43 as requiring that:

6 a [GTSR] program be implemented in a manner that ensures nonparticipating
7 ratepayer indifference for the remaining bundled service, direct access, and [CCA]
8 customers.

9
10 Section 2833(p) further obligates the Commission to:

11 ensure that charges and credits associated with a participating utility’s [GTSR]
12 program are set in a manner that *ensures nonparticipating ratepayer indifference* for
13 the remaining bundled service, direct access, and [CCA] customers and *ensures*
14 *that no costs are shifted from participating customers to nonparticipating*
15 *ratepayers.* (Emphasis added.)
16

17 ORA is concerned about aspects of SDG&E’s SunRate proposal, specifically
18 SDG&E’s plan to recover program costs in the event participation levels are too low to
19 allow for cost recovery exclusively from participants and how the application of excess
20 program procurement to SDG&E’s RPS portfolio will be carried out in a way that
21 ensures nonparticipating ratepayers remain indifferent to the SunRate program.

22 1. SunRate Procurement

23 Q. Please describe SDG&E’s SunRate procurement plan.

24 A. SDG&E’s testimony states that the price SunRate participants will pay for the
25 SunRate commodity will be based on the cost of the incremental local solar projects
26 procured for the program through the RAM process.¹⁶ SDG&E further explains that the
27 SunRate commodity price will be based on the average price of the projects procured for
28 the program at the time the customer signs up for the program.¹⁷ If a participant signs up

¹⁶ SDG&E Revised Testimony, December 6, 2013, Chapter 4, p. 9.

¹⁷ Id.

1 for the program before new SunRate resources have begun delivery then the commodity
2 price will be based on “the average price of the projects in the existing SunRate pool that
3 have achieved full commercial operation when the program begins.”¹⁸ SDG&E’s
4 procurement plan is to select the least expensive RAM bids to meet any existing RAM
5 procurement requirements and then select the next least expensive bids that also meet the
6 SB 43 size and location eligibility requirements, for the SunRate program.¹⁹

7 Q. Does SDG&E’s proposal present any problems?

8 A. Yes, if SDG&E does not sell the higher-priced SunRate resources in the
9 SunRate program, bundled ratepayers will absorb the cost of the excess GTSR resources
10 in the RPS program, violating the principle of nonparticipating ratepayer indifference.

11 Q. Why does this violate the principle of nonparticipating ratepayer indifference?

12 A. For the SunRate program, a nonparticipating ratepayer risk exists that SDG&E
13 may procure solar energy for the program in excess of the amount that SunRate
14 participants will fully utilize. As SDG&E explains, such excess procurement could be
15 banked for RPS compliance purposes,²⁰ but this leaves open the possibility that
16 ratepayers will pay higher prices for future compliance needs that SDG&E could have
17 possibly met at a lower cost if they had delayed procurement until a need was forecasted.
18 Currently, solar prices are trending downward.²¹ Thus, if SDG&E buys energy now for
19 the SunRate program, and does not sell all of the energy to SunRate subscribers, under its
20 proposal it will transfer this energy to its RPS procurement bank, under the RPS rules.

¹⁸ Id.

¹⁹ Id. at p. 5. SB 43 created Public Utilities Code Section 2833(b) which limits generating facilities participating in the GTSR programs to those with a nameplate rated generating capacity not exceeding 20 megawatts. Public Utilities Code section 2833(e) requires the utilities to procure resources for the GTSR program that are located in reasonable proximity to enrolled participants.

²⁰ SDG&E Revised Testimony, Chapter 4, p. 19.

²¹ See, e.g., Photovoltaic (PV) Pricing Trends: Historical, Recent, and Near-Term Projections, produced by the National Renewable Energy Laboratory and Lawrence Berkeley National Laboratory, November 2012, available at <http://www.nrel.gov/docs/fy13osti/56776.pdf>.

1 However, if it does not buy the energy now and bank the excess, but simply buys it for
2 RPS when the need arises, the energy may be less expensive.

3 Q. Is there a way to avoid this problem?

4 A. Yes: Keep procurement of GTSR resources and RPS resources completely
5 separate. The utility should procure GTSR resources in a conservative manner (based on
6 actual program demand), and in the event that there are excess GTSR resources, sell the
7 excess.

8 Q. Are there other ways SDG&E can procure resources for the SunRate program
9 that will promote nonparticipating ratepayer indifference?

10 A. Yes, the amount of resources SDG&E procures for the SunRate program, and
11 the timing of this procurement, will have a significant impact on nonparticipating
12 ratepayer indifference. Nonparticipating ratepayers face a significant risk from absorbing
13 excess SunRate procurement. Using over-procured RECs or generation from the
14 SunRate program to satisfy SDG&E's RPS obligations will violate the ratepayer
15 indifference principle if it costs SDG&E more to satisfy its RPS obligations with unsold
16 SunRate megawatts than SDG&E would pay if it satisfied its RPS obligations
17 independently of the SunRate program. This risk can be avoided or significantly
18 mitigated if SDG&E only procures resources for the SunRate program that are supported
19 by participating customer demand.

20 Q. Does SDG&E propose to procure in this manner?

21 A. Yes, SDG&E proposes a 10 MW procurement limit for the initial SunRate
22 program. SDG&E's share of the total 600 MW limit for the GTSR programs is 59
23 MWs.²² Since SDG&E is proposing to offer two GTSR programs, SunRate and Share
24 the Sun, the 59 MWs cap is applicable to the combined total of both programs. SDG&E
25 proposes to initiate both its SunRate and Share the Sun programs as 10 MW pilots.²³

²² Id. at p. 19

²³ Id. Chapter 1, p. 6.

1 ORA finds merit with SDG&E’s rationale for initiating its GTSR programs as
2 limited megawatt pilot programs. SDG&E proposes to initiate its all-customer solar
3 access programs as 10 MW pilots. SDG&E estimates that 7,000 customers will
4 participate in the SunRate and Share the Sun programs combined.²⁴ Seven thousand
5 customers represent 0.5% of SDG&E’s total electric meters.²⁵ SDG&E states its
6 rationale behind this pilot proposal as:

7 to confirm our estimated levels of customer participation and determine the
8 best terms and conditions for expanding the program on a larger scale,
9 consistent with the goals of SB 43.²⁶

10
11 Q. Do you recommend any other changes for SDG&E’s procurement plan?

12 A. Yes, ORA recommends that SDG&E establish clear pre-defined links between
13 SunRate participation levels and procurement for the program. This will help ensure that
14 nonparticipating ratepayers remain indifferent to the SunRate program as required by
15 Public Utilities Code Section 2833(h).

16 **2. SunRate Program Cost Recovery**

17 Q. Does SDG&E’s SunRate program cost recovery plan adequately account for
18 all the program costs?

19 A. Not completely. As proposed, there is risk that the SunRate program will
20 violate the principle of ratepayer indifference. As discussed above in Section A.1 of this
21 Chapter, the key source of this risk is the provision that nonparticipating ratepayers will
22 serve as the backstop for unsubscribed energy. The limited size of the SunRate program
23 mitigates some of this risk. The 20 MW procurement for both of SDG&E’s GTSR

²⁴ SDG&E Response to ORA Data Request 007, Q1.

²⁵ Id.

²⁶ Id. Chapter 1, p. 6-7.

1 programs, SunRate and Share the Sun, represents 0.2% of SDG&E's RPS goals for
2 compliance period 3.²⁷

3 Q. What does SDG&E propose in terms of excess SunRate procurement?

4 A. SDG&E's testimony explains its proposal to use excess procurement to meet
5 its RPS requirements, and/or bank such resources for future compliance needs,²⁸ but
6 unsubscribed SunRate procurement nevertheless represents a potential cost that
7 nonparticipating ratepayers would not have incurred but for the SunRate program.

8 Q. What does ORA recommend to maintain nonparticipating ratepayer
9 indifference?

10 A. There are two things SDG&E should do to maintain nonparticipating ratepayer
11 indifference. First, as discussed in above, the most straightforward way to ensure
12 nonparticipating ratepayer indifference would be a total separation of SunRate program
13 costs and revenues from SDG&E's cost recovery for its bundled customers. This is
14 consistent with D.12-12-037 and D.13-12-040, where the Commission ordered SoCal
15 Gas to establish cost and revenue tracking mechanisms to ensure nonparticipating
16 ratepayer indifference.²⁹ The Commission should require SDG&E to implement a cost
17 and revenue tracking mechanism to ensure nonparticipating customers remain indifferent
18 to the SunRate program.

19 Second, there is a risk the SunRate program will not attract enough participants to
20 absorb the initial marketing and administrative costs for the SunRate program. As such,
21 SDG&E should follow PG&E's proposal to have its shareholders bear any administrative
22 and marketing costs in excess of revenues received from participating customers.³⁰ The

²⁷ Id. Chapter 4, p. 19.

²⁸ Id. Chapter 5, p. 20.

²⁹ D.12-12-037, p. 65, Ordering Paragraph 3. D.13-12-040, p. 11.

³⁰ PG&E Revised Testimony, p. 5-2, citing to p. 1B-14.

1 Commission should adopt this proposal in order to maintain nonparticipating ratepayer
2 indifference.

3 **3. SunRate Participating Customer Charges**

4 Q. Does SDG&E's proposal for SunRate participant rates ensure nonparticipating
5 ratepayer indifference regarding customer charges?

6 A. Not completely. SDG&E attempts to minimize risk for its nonparticipating
7 customers. However, nonparticipating ratepayers still face risks if the Commission
8 approves SDG&E's proposal for SunRate participant rates as described in its revised
9 testimony.

10 Q. What are the nonparticipating ratepayer risks of concern?

11 A. ORA is concerned that the charges SDG&E's proposes to include in the
12 SunRate participant charges do not fully cover all of the costs of administering and
13 procuring energy for the program as is required by SB 43. SDG&E estimates
14 approximately \$3.5 million in incremental administrative costs to implement and
15 administer the SunRate and Share the Sun pilots over a five-year period.³¹ This amount
16 reflects SDG&E's estimate before applying loaders and escalators, so the actual cost
17 could be much higher than \$3.5 million.³² According to SDG&E's figures, over two-
18 thirds of the overall cost will be incurred during the first two years of the program, due to
19 the development and initial implementation of both programs.³³

20 Q. How does ORA recommend SDG&E ensure that nonparticipating ratepayers
21 remain indifferent to the SunRate program costs?

22 A. The SunRate participant charges should include the participants' share of all
23 administration and marketing costs of the program. As discussed above, SDG&E has not
24 proposed a recovery plan for any administrative and/or marketing expenses that exceed

³¹ SDG&E Revised Testimony, Chapter 2, p. 41.

³² SDG&E Revised Testimony, Chapter 2, p. 41.

³³ Id. The combined costs for year 1 and 2 of the pilots is \$2,729,000 compared to the total five-year costs of \$3,498,000.

1 the revenues recovered from participants. The Commission should require SDG&E's
2 shareholders to bear any administrative and/or marketing costs in excess of revenues
3 received from participating customers, in the event of unsustainably low program
4 participation.

5 If ratepayers are choose not to participate in the SunRate program, they should not
6 pay for the program's administrative costs. The best way to ensure that existing staff and
7 administrative resources do not subsidize the program is to use separate staff and
8 resources to carry out the SunRate program. There are two basic aspects of the SunRate
9 program – customer care (and other aspects of program administration), and
10 procurement. With regard to customer care (or service), at start-up, the SunRate program
11 will require a great deal of staff time and effort, answering customer questions and
12 promoting the program to SDG&E's customer base. Using existing staff to perform this
13 work will take resources from existing customers who do not sign up for the SunRate
14 program. Indeed, it is likely that because the SunRate program is new, each participating
15 customer will use a proportionately higher share of SDG&E staff time than do existing
16 customers on regular bundled service. Thus, the reduction in staff time and other
17 resources for bundled customers could be significant, which is why it is essential that all
18 SDG&E staff time and resources attributed to the SunRate program be carefully tracked
19 and recovered from SunRate participants.

20 Q. What other SunRate program costs are of concern to ORA?

21 A. The Commission should require that SunRate participants pay their share of
22 nonbypassable charges, just as all bundled customers do. The rate should also include all
23 nonbypassable charges in order to ensure they are not shifted to nonparticipating
24 customers. ORA is also concerned with SDG&E's SunRate proposal to recover the
25 Renewable Integration Charge (RIC) or general renewable integration costs.

26 Q. How does ORA recommend SDG&E account for renewable integration costs?

1 A. As discussed above in Section A.3, the RIC reflects the costs of integrating
2 renewable energy supplies and the Commission has not yet adopted a calculation method
3 for this charge but is expected to in Rulemaking 13-12-010.³⁴ SDG&E did not
4 incorporate any renewable integration costs into the prices for the SunRate program.³⁵
5 SDG&E states it is “open to reviewing what renewable integration costs would be
6 appropriate to incorporate” and will consider applying such costs if the pilot program is
7 expanded.³⁶ ORA recommends that once the Commission adopts a value for the RIC,
8 SDG&E incorporate the RIC into the SunRate for then existing participants as well as for
9 all new participants. The Commission should adopt this proposal because it will also
10 reduce cost-shifting to nonparticipants and it is inequitable for SunRate participants to
11 avoid program-specific costs.

12 **C. SDG&E SHARE THE SUN PROGRAM**

13 Q. Can you summarize your testimony in a few sentences?

14 A. Yes. In general, ORA supports SDG&E’s Community Shared Renewables
15 program, Share the Sun. This type of GTSR program provides benefits that green tariff
16 type programs do not. Community renewables programs can provide economic benefits
17 to the communities where they are located. These benefits can include job creation and
18 retention of local dollars in the local community.³⁷ Shared community renewables
19 programs also encourage the development of energy projects built close to the source of
20 demand. This benefits all ratepayers by potentially reducing or delaying the need to build

³⁴ PG&E Revised Testimony, p. 4-2. The Commission recently issued a new long-term procurement plan rulemaking, R.13-12-010, the successor to R.12-03-014. While is not clear when or where the Commission will consider implementation of a renewable integration charge, when that information is developed, the cost should be considered as part of the GTRS programs and attributed to GTSR program participants.

³⁵ SDG&E Revised Testimony, Chapter3, p. 16.

³⁶ SDG&E Revised Testimony, Chapter 3, p. 16.

³⁷ See Vote Solar, *Economic and Job Creation Benefits of SB 43/AB 1014: A California Shared Renewable Energy Program* (2013), available at <http://votesolar.org/wp-content/uploads/2013/04/VSI-SB-43-AB-1014-JEDI-final.pdf>.

1 new transmission lines. For these reasons, ORA supports SDG&E's proposal to offer a
2 shared community renewables program.

3 ORA is concerned about two aspects of SDG&E's Share the Sun proposal: 1)
4 SDG&E's plan for recovering program administrative and marketing costs in the event
5 participation levels are too low to allow for cost recovery exclusively from participants;
6 and 2) the accounting methods SDG&E proposes to recover Share the Sun program
7 specific costs in a way that maintains nonparticipating ratepayer indifference.

8 **1. Share the Sun Procurement**

9 Q. How can SDG&E procure resources for that Share the Sun program in a way
10 that assures nonparticipating ratepayer indifference?

11 A. The same sources of nonparticipating ratepayer risk exist for the Share the Sun
12 program as were discussed for the SunRate program in Section B.1 above. The risk
13 generated by SDG&E's proposal to bank any excess SunRate procurement for future RPS
14 compliance is also relevant to the Share the Sun program, given SDG&E's proposal to
15 utilize the Feed-in-Tariff (FiT) process to procure new resources for the Share the Sun
16 program.³⁸

17 Q. Why?

18 A. Because the FiT price may change. According to D.12-05-035, the resource
19 price applicable to the FiT may adjust up or down in response to under-subscription or
20 over-subscription, respectively, every bi-monthly period.³⁹

21 Q. Can you explain further?

22 A. Yes, if excess Share the Sun procurement is banked by SDG&E for future RPS
23 compliance, there is a risk that the nonparticipating ratepayer indifference principle will

³⁸ SDG&E Revised Testimony, Chapter4, p. 11.

³⁹ D.12-05-035 Decision Revising Feed-In Tariff Program, Implementing Amendments to Public Utilities Code Section 399.20 Enacted by Senate Bill 380, Senate Bill 32, and Senate Bill 2 1X and Denying Petitions for Modification of Decision 07-07-027 by Sustainable Conservation and Solutions for Utilities, Inc., issued May 31, 2012, Section 6.4 Re-MAT Price Adjustment Mechanism for Each Product Type (pp. 44-48).

1 be violated. If the cost of renewable resources is consistently stepped down then any
2 resources that were procured at an earlier date, will cost more to satisfy RPS
3 requirements than if the resources had been procured on an as-needed basis. If SDG&E
4 does not sell these higher-priced resources to Share the Sun program participants,
5 bundled ratepayers will absorb the cost in the RPS program, violating the principle of
6 nonparticipating ratepayer indifference.

7 Q. Is there a potential problem with SDG&E's proposed Share the Sun program
8 in the future?

9 A. Yes, SDG&E proposes to execute a Power Purchase Agreement (PPA) with
10 Share the Sun developers and commit to purchasing "all output from the project in order
11 to facilitate project financing and construction."⁴⁰ Accordingly, SDG&E is responsible
12 for purchasing any excess renewable energy generated from a Share the Sun project.
13 This highlights the need for a mechanism to ensure that nonparticipating ratepayers do
14 not pay for any added cost of banking any excess Share the Sun resources.

15 Q. Does ORA recommend a solution?

16 A. Yes, SDG&E should track the procurement costs for the unsubscribed portion
17 of Share the Sun resources and, to the extent they exceed the then-applicable average
18 RPS cost for non-participants (i.e., for contracts being executed at the same time),
19 allocate the difference to the next generation of Share the Sun participants.

20 Q. Does ORA have any other concerns regarding Share the Sun procurement?

21 A. Yes, ORA is concerned about the lack of a mechanism to ensure the eligibility
22 requirements for Share the Sun developers are met. SDG&E proposes to require Share
23 the Sun developers to meet two sets of eligibility criteria:

24 one set pertaining to the developer's ability to successfully interact with
25 SDG&E's customers and another pertaining to the developer's ability to
26 build a renewable facility.⁴¹

⁴⁰ SDG&E Revised Testimony, Chapter4, p. 12.

⁴¹ SDG&E Revised Testimony, Chapter4, p. 12.

1
2 For the second set of eligibility criteria, SDG&E proposes to mirror the
3 requirements for the FiT program with some additional Share the Sun specific criteria.⁴²
4 The FiT developer eligibility requirements are extensive and provide a thorough review
5 of a developer's ability to build a renewable facility.⁴³

6 Q. What is ORA's concern?

7 A. ORA supports the use of the FiT program eligibility requirements for Share the
8 Sun developers but is concerned SDG&E's proposal does not provide for any
9 Commission oversight of the developer application review process.

10 Q. How should SDG&E's program be changed?

11 A. The Commission should require SDG&E to submit an annual report to the
12 Commission and ORA listing all Share the Sun developer applications, describing in
13 detail the eligibility review process, and an explanation of why certain developers were
14 ultimately selected to participate in the Share the Sun program. This requirement will
15 ensure that all of the Share the Sun developer eligibility criteria are met, which benefits
16 Share the Sun participants and nonparticipating SDG&E customers.

17 **2. Share the Sun Cost Recovery**

18 Q. Does SDG&E's Share the Sun program cost recovery plan adequately account
19 for all the program costs?

20 A. No. As proposed, there is risk that the Share the Sun program will violate the
21 principle of ratepayer indifference. The key source of this risk is the provision that
22 nonparticipating ratepayers will serve as the backstop for unsubscribed energy. The
23 limited size of the Share the Sun program mitigates some of this risk.

24 Q. Do you have concerns if the program were larger than what SDG&E
25 proposed?

⁴² Id.

⁴³ For a list of the FiT developer eligibility criteria see SDG&E Revised Testimony, Chapter 4, p. 13-15.

1 A. Yes, and several commenters propose a much larger program for SDG&E.
2 The Utility Reform Network (TURN), Interstate Renewable Energy Council (IREC), and
3 Vote Solar recommend that SDG&E’s initial program size be up to the statutorily
4 authorized amount of 59 MW.⁴⁴

5 Q. Why would this change increase your concern?

6 A. Nonparticipating ratepayers face a significant risk from absorbing excess Share
7 the Sun procurement. This risk increases with the size of the Share the Sun program.
8 Also, if the procurement size increases then SDG&E will have to use more staff and
9 resources to market and implement the Share the Sun program, driving up program costs.
10 This creates a greater risk that SDG&E will not be able to recover all of the program
11 costs from Share the Sun participants, which could lead to cost-shifting to
12 nonparticipating customers.

13 Q. What about shifting excess Share the Sun procurement to meet SDG&E’s RPS
14 obligations – does SDG&E’s proposal violate the ratepayer indifference requirement in
15 the GTSR statute?

16 A. It could. SDG&E’s testimony explains its proposal to use excess Share the
17 Sun procurement to meet its RPS requirements, and/or bank such resources for future
18 compliance needs,⁴⁵ but unsubscribed Share the Sun procurement could cost more than
19 general RPS procurement, especially if procured earlier than needed, which creates a
20 potential risk of cost-shifting to nonparticipating ratepayers. I listed each of these risks in
21 the bullets in Section A.2 above.⁴⁶

22 Q. Does SDG&E’s proposal for Share the Sun pose a potentially greater risk than
23 its SunRate proposal?

⁴⁴ TURN Reply Comments, pp. 6-7; and IREC Reply Comments, p. 20.

⁴⁵ Id. Chapter 5, p. 20.

⁴⁶ ORA Rebuttal Testimony, Chapter 2, Section A.1, pp. 5-7.

1 A. Yes, because SDG&E’s procurement price cap proposal only applies to the
2 SunRate program, and not the Share the Sun program.⁴⁷

3 Q. Should SDG&E’s price cap also apply to Share the Sun?

4 A. Yes, SDG&E’s SunRate price cap proposal should also apply to the Share the
5 Sun program. The Sun Rate price cap may need modification in order to apply to the
6 Share the Sun program.

7 Q. Is there another way besides using a price cap to mitigate the risk Share the
8 Sun over-procurement poses to nonparticipating ratepayers?

9 A. If a price cap is unworkable for the Share the Sun program, the Commission
10 could instead require SDG&E to carefully track the procurement costs for the
11 unsubscribed portion of Share the Sun resources and, to the extent they exceed the then-
12 applicable average RPS cost for nonparticipants (i.e., for contracts being executed at the
13 same time), allocate the difference to the next generation of Share the Sun participants.

14 Q. What does ORA recommend?

15 A. SDG&E should employ one of the two above discussed strategies to ensure
16 that nonparticipating ratepayers remain indifferent to procurement for the Share the Sun
17 program.

18 Q. What other concerns do you have about Share the Sun?

19 A. I have concerns related to the administrative and overhead costs of the
20 program. There is a risk the Share the Sun program will not attract enough participants to
21 absorb the initial marketing and administrative costs of the program. As was discussed in
22 Section B.3 above, a majority of the SunRate and Share the Sun program costs will occur
23 in the first two years of the programs.⁴⁸

24 Q. How could SDG&E reduce this risk?

⁴⁷ Id. Chapter 4, p. 10.

⁴⁸ SDG&E Revised Testimony, Chapter 2, p. 41.

1 A. In order to mitigate this risk, the Commission should require SDG&E to adopt
2 PG&E's proposal to have its shareholders bear any administrative and marketing costs in
3 excess of revenues received from participating customers.⁴⁹

4 **3. Share the Sun Participant Rate Charges and**
5 **Credits**

6 Q. What costs do you propose that SDG&E include in the Share the Sun rate
7 charges and credits and why?

8 A. As discussed above in Section B.3, the SunRate and Share the Sun rates should
9 include the costs for ancillary services and the RIC. SDG&E proposes to use existing
10 staff to perform the administrative and marketing work for the Share the Sun program.⁵⁰
11 This work will take resources from existing customers who do not sign up for the Share
12 the Sun program. Due to the fact that the program is new, each participating customer is
13 likely to use a proportionately higher share of SDG&E staff time than existing customers
14 on regular bundled service.

15 Q. What do you recommend as a solution?

16 A. The Commission should require SDG&E to carefully track the cost of SDG&E
17 staff and resources utilized for the administration and management of the Share the Sun
18 program in order to recover the cost exclusively from program participants.

19 Q. What other concerns do you have about SDG&E's Share the Sun rate?

20 A. As was discussed above in Section B.3, SDG&E does not propose to include
21 the RIC or any other renewable integration costs in the Share the Sun rate.⁵¹ SDG&E
22 does state that it is open to considering what renewable integration costs should be

⁴⁹ PG&E Revised Testimony, p. 5-2, citing p. 1B-14.

⁵⁰ SDG&E Revised Testimony, Chapter 2, p. 39.

⁵¹ SDG&E Revised Testimony, Chapter 3, p. 16.

1 included into the charges for the SunRate and Share the Sun pilots,⁵² but is not doing so
2 yet.

3 Q. What do you recommend?

4 A. Consistent with the ratepayer indifference principle, the RIC value, once
5 adopted by the Commission, should be included in the Share the Sun rate in order to
6 ensure that program participants pay for the program costs, and to avoid cost-shifting to
7 nonparticipating customers.

8 Q. Does this conclude your testimony?

9 A. Yes.

⁵² Id.

1 **CHAPTER 3**
2 **(VALERIE KAO)**

3 **I. GTSR PROGRAMS MUST UPHOLD RATEPAYER**
4 **INDIFFERENCE WITH RESPECT TO PROCUREMENT**

5 **A. INTRODUCTION AND SUMMARY**

6 Q. Please state your name and position.

7 A. My name is Valerie Kao, and I am a Public Utilities Regulatory Analyst in the
8 Office of Ratepayer Advocates.

9 Q. Please summarize the points you will be making in this section of your
10 testimony.

11 A. My testimony will address the need for GTSR procurement to be in
12 compliance with the renewables portfolio standard (RPS) program rules; I then describe
13 several specific ways in which the proposed GTSR programs run the risk of violating the
14 ratepayer indifference mandate.

15 ORA's primary recommendation is for the IOUs to keep GTSR resources and their
16 procurement of RPS resources completely separate. The IOUs should procure GTSR
17 resources in a conservative manner, and in the event that there are excess GTSR
18 resources, sell the excess. Further, the Commission should strictly enforce SB 43's
19 requirement that "[a] participating utility shall track and account for all revenues and
20 costs to ensure that the utility recovers the actual costs of the utility's green tariff shared
21 renewables program and that all costs and revenues are fully transparent and auditable."
22 To achieve the accounting requirements specified in SB 43, ORA recommends that the
23 Commission require the utilities to adhere to the general cost recovery requirements of
24 D.13-12-040 and D.12-12-037 in implementing the GTSR programs, as discussed below.

25 In the event, however, that the Commission does not adopt ORA's primary
26 recommendation and allows the utilities to use unsubscribed GTSR resources to meet
27 their RPS requirements, GTSR procurement must comply with the RPS program rules, as
28 I discuss further below.

1 **B. RPS Rules**

2 Q. Why are the RPS program rules relevant to GTSR procurement?

3 A. Because the GTSR statute provides that resources the utility cannot use for its
4 GTSR program can be applied to fulfill the utility’s obligation to provide 33 percent
5 renewables in its portfolio, as long as the utility does not violate the ratepayer
6 indifference principle in doing so.

7 Q. What statutory provision provides this?

8 A. Public Utilities Code § 2833 specifies:

9 A participating utility shall, in the event of participant customer attrition or
10 other causes that reduce customer participation or electrical demand below
11 generation levels, apply the excess generation from the eligible renewable
12 energy resources procured through the utility’s green tariff shared
13 renewables program to the utility’s renewable portfolio standard
14 procurement obligations or bank the excess generation for future use to
15 benefit all customers in accordance with the renewables portfolio standard
16 banking and procurement rules approved by the Commission.
17

18 The Commission confirms this requirement in D.13-11-024, stating: “if approved,
19 procurement under green pricing programs counts toward RPS requirements only if such
20 procurement meets all the relevant requirements under the Commission’s RPS
21 Program.”⁵³

22 Q. Are there any other limits to a utility’s ability to apply excess generation from
23 the GTSR program to the RPS obligations besides the ratepayer indifference
24 requirement?

25 A. Yes. In order for a utility to apply any excess generation resulting from GTSR
26 procurement to its RPS obligations, or to bank such generation for future RPS
27 obligations, such procurement must comply with the RPS program rules.

28 Q. Why do you say this?

⁵³ D.13-11-024, Decision Conditionally Accepting 2013 Renewables Portfolio Standard Procurement Plans and Integrated Resource Plan and On-Year Supplement, issued November 20, 2013, p. 19, available at <http://docs.cpuc.ca.gov/PublishedDocs/Published/G000/M081/K872/81872675.PDF>.

1 A. As long as the IOUs procure GTSR resources in advance of customer
2 subscriptions, there is a risk that some or all of this procurement will result in excess
3 generation that will then be used for RPS compliance. Therefore all GTSR procurement
4 must comply with the RPS program rules.

5 Q. Do the utilities currently have any other recourse for dealing with excess RPS
6 resources?

7 A. Yes, a utility may also choose to sell excess RPS resources, which the IOUs
8 have done in the past. ORA recommends that the IOUs exercise this option with respect
9 to unsubscribed GTSR resources that are not currently needed for RPS compliance (i.e.,
10 resources that they would otherwise bank), if they find it economical to do so. I discuss
11 this option further below.

12 Q. Describe the RPS program rule(s) with which the utility must comply?

13 A. Public Utilities Code § 399.11(e)(1) requires the Commission to “ensure rates
14 are just and reasonable, and are not significantly affected by the procurement
15 requirements of [the RPS statute].” The Commission has developed and adopted
16 processes and methodologies to specify how reasonableness should be evaluated with
17 respect to RPS procurement.

18 Q. What are the rules related to reasonableness in the RPS program?

19 A. A key rule is that the IOUs follow a least-cost best-fit approach with respect to
20 evaluating offers from developers of RPS-eligible resources. In general, the least-cost
21 best-fit methods utilized by the IOUs are intended to ensure that the IOUs select offers
22 through their general RPS solicitations that are, first and foremost, least-cost; in addition,
23 the utilities are required to consider renewable resources that best fit their system
24 needs.⁵⁴ For the RAM and Re-MAT, project specifications are incorporated into the

⁵⁴ See D.04-07-029 *Opinion Adopting Criteria for the Selection [of] Least-Cost and Best-Fit Renewable Resources*, filed July 12, 2004 in R.04-04-026, available at http://docs.cpuc.ca.gov/word_pdf/FINAL_DECISION/38287.pdf.

1 screening phase for determining eligible bids in any of three product “buckets” (best-fit);
2 for RAM, eligible bids are then evaluated solely on the basis of price (least-cost).⁵⁵

3 Q. What does this mean for the GTSR resources in your view?

4 A. In general, resources procured through the RAM will likely be more cost-
5 competitive than those procured through the Re-MAT. If the IOUs procure additional
6 resources for the GTSR programs through the Re-MAT, they might increase the
7 magnitude of the cost risk resulting from excess renewable procurement.

8 Q. Are there any other RPS program rules with which the utilities must comply in
9 applying excess GTSR resources to meet the RPS obligations?

10 A. Yes. Another key rule applicable here is the cost containment (or “*de*
11 *minimis*”) principle embodied in Public Utilities Code §§ 399.15(c) and (f), which states:

12 The commission shall establish a limitation for each electrical corporation
13 on the procurement expenditures for all eligible renewable energy resources
14 used to comply with the renewables portfolio standard....

15
16 If the cost limitation for an electrical corporation is insufficient to support
17 the projected costs of meeting the renewables portfolio standard
18 procurement requirements, the electrical corporation may refrain from
19 entering into new contracts or constructing facilities beyond the quantity
20 that can be procured within the limitation, unless eligible renewable energy
21 resources can be procured without exceeding a *de minimis* increase in rates,
22 consistent with the long-term procurement plan established for the
23 electrical corporation pursuant to Section 454.5.

24
25 These provisions of the RPS statute require that any amount spent to procure RPS
26 resources above the 33% statutory mandate must have only a *de minimis* impact on
27 rates.⁵⁶

⁵⁵ See D.10-12-048 *Decision Adopting the Renewable Auction Mechanism*, in R.08-08-009,
http://docs.cpuc.ca.gov/word_pdf/FINAL_DECISION/128432.pdf, Section 7.3 Project Selection (pp. 33-
36).

⁵⁶ DRA briefed the meaning of the *de minimis* provision in response to a ruling issued in connection with
SDG&E’s GTSR program, A.12-01-008 *DRA Opening Brief on Legal Issues*, filed April 8, 2013,
<http://docs.cpuc.ca.gov/PublishedDocs/Efile/G000/M064/K768/64768359.PDF>, at 2.

1 Q. Does this rule apply to the IOU programs?

2 A. Yes.

3 Q. Do the IOUs concede this point?

4 A. PG&E does not. PG&E's Motion for approval of a settlement agreement
5 allowing its program (Joint Motion) erroneously asserts that its Green Option complies
6 with this cost containment principle because the Green Option is a voluntary program.⁵⁷
7 The RPS statute provides with regard to voluntary programs that a retail seller may
8 voluntarily increase its procurement of RPS-eligible resources beyond the RPS
9 requirements.⁵⁸

10 Q. Why is PG&E's argument that the *de minimis* principle does not apply here
11 erroneous?

12 A. Because in this case, the utilities propose using excess GTSR resources for
13 RPS compliance, the *de minimis* rule applies and GTSR resources may not impose more
14 than a *de minimis* impact on rates.

15 Q. What is the risk that the programs will not meet the *de minimis* rule here?

16 A. Each IOU's GTSR program presents a risk of over-procurement, if either
17 fewer customers participate than anticipated and/or the IOUs procure more resources than
18 the anticipated or actual level of participation. If over-procurement occurs, and the IOUs
19 do not recover the costs of excess procurement from GTSR participants (or from
20 shareholders), the program risks imposing more than *de minimis* costs on
21 nonparticipating ratepayers. Such costs violate the RPS *de minimis* rule.

22 Q. How does the *de minimis* rule requirement apply to RPS procurement?

23 A. The Commission is currently considering proposals in the RPS proceeding
24 (R.11-05-005) to specify how much over-procurement is *de minimis* in the context of
25 RPS generally. Energy Division is scheduled to issue a Revised Staff Proposal on

⁵⁷ Joint Motion at 20.

⁵⁸ Public Utilities Code § 399.15(b)(3).

1 January 14, 2014; parties are scheduled to file comments (opening and reply) on both
2 Energy Division Staff’s proposal and alternative proposals, by February 25, 2014.⁵⁹

3 Q. Do the RPS rules relate to GTSR procurement?

4 A. Yes. The statute provides in Section 2833(c) that the IOUs should use RPS
5 mechanisms to procure megawatts (MW) for their GTSR program.

6 Q. What mechanisms are those?

7 A. There are several Commission-approved procurement mechanisms that the
8 IOUs may use, of which SDG&E and PG&E identify two main options. One is the
9 RAM, through which renewable Distributed Generation (DG) entities offer competitive
10 bids to develop projects ranging in size from 3 to 20 megawatts. The RAM is currently
11 authorized for a fifth solicitation to occur no later than June 27, 2014; separately, the
12 Commission is considering whether to re-authorize the RAM for further solicitations.⁶⁰
13 The other possible mechanism is the Re-MAT, through which renewable DG entities may
14 secure contracts to develop projects up to 3 MW. A third option is the annual RPS
15 solicitations, although neither SDG&E nor PG&E propose to procure resources through
16 such solicitations. A key difference between the RAM and Re-MAT, aside from project
17 size, is that developers have relatively more information in the Re-MAT about the price
18 at which their offers will be accepted; bidders in the RAM mechanism have a stronger
19 incentive to offer their least-cost bid, given the lack of a publicized “price ceiling” and
20 the general assumption that they do not know the exact prices being offered by
21 competitors.

⁵⁹ R.11-05-005 *Administrative Law Judge’s Ruling Requesting Comments on Staff Proposal for a Methodology to Implement Procurement Expenditure Limitations for the Renewables Portfolio Standard Program*, filed July 23, 2013, available at <http://docs.cpuc.ca.gov/PublishedDocs/Efile/G000/M073/K350/73350639.PDF>, Section 6 Question 27; and November 20, 2013 Workshop discussing RPS Procurement Expenditure Limitation (PEL) Proposals, workshop materials available at <http://www.cpuc.ca.gov/NR/rdonlyres/7157FB43-3CFB-4F9D-9127-E5EFCDA20D9C/0/PELWorkshopAgendaandPresentations.zip>.

⁶⁰ See *Administrative Law Judge’s Ruling Requesting Comments on the Renewable Auction Mechanism*, filed December 31, 2013, available at <http://docs.cpuc.ca.gov/PublishedDocs/Efile/G000/M084/K331/84331873.PDF>.

1 Q. Does ORA have a preferred procurement mechanism through which the IOUs
2 should secure additional resources for their GTSR programs?

3 A. A solicitation like the RAM will likely generate more cost-competitive bids
4 than a mechanism such as the Re-MAT, which offers a fixed-price contract (during each
5 bi-monthly period) irrespective of whether projects can be developed at lower costs.

6 Q. Does this mean ORA prefers the RAM mechanism over Re-MAT?

7 A. Yes. Given AB 327's direction to limit the size of projects located in
8 identified "impacted and disadvantaged communities" to 1 MW, and insofar as the IOUs
9 prioritize projects that are located closer to customer load, it may be necessary to procure
10 some GTSR resources through the Re-MAT. However ORA prefers the RAM option
11 because of its lack of a fixed price, which serves as an incentive to developers to provide
12 their most competitive bids. Further, as discussed more fully in the testimony of ORA
13 witness Xian Ming Li, the utilities should conduct all GTSR procurement conservatively
14 so that costs do not outpace actual participant contributions, including such contributions
15 for projects located in "impacted and disadvantaged communities."

16 **C. There are several ways using over-procured renewable**
17 **generation from the GTSR programs to satisfy RPS**
18 **obligations could violate the ratepayer indifference**
19 **mandate.**

20 Q. What is the main risk with respect to SDG&E and PG&E's proposed
21 procurement for their GTSR programs?

22 A. The main risk is that the IOUs may procure renewable energy but not secure
23 enough subscriptions to fully use that resource. Both IOUs propose to bank any
24 unsubscribed energy for future use; in addition, SDG&E proposes additional ways of
25 minimizing this risk: 1) applying the excess toward its Voluntary Margin of Procurement
26 (VMOP), which I explain below; and 2) selling the excess on the open market.⁶¹

27 Q. How would banking work, and what is ORA's concern with the proposal?

⁶¹ SDG&E Revised Testimony, Chapter 4, pp. 20-21.

1 A. Such excess procurement could be banked for RPS compliance purposes, but
2 this leaves open the possibility that ratepayers will pay more, and more immediately, for
3 future compliance needs that each IOU could have possibly met at a lower cost if they
4 had delayed procurement until a need was forecasted.

5 Q. Do the IOUs have unmet RPS compliance obligations currently for which they
6 need to bank excess resources?

7 A. No. Currently, all three IOUs are in a long position (over-procured) for the
8 next several years so more generation to meet their RPS requirements is not necessary in
9 the short and medium term.⁶² SDG&E’s 2013 RPS Compliance Plan states that it
10 expects to meet compliance requirements for Compliance Periods (CP) 1, 2 and possibly
11 CP 3.⁶³ PG&E’s 2013 RPS Compliance Plan states, “PG&E currently forecasts an
12 incremental need for long-term energy deliveries from RPS-eligible resources beginning
13 in 2020 (prior to applying any excess procurement from earlier compliance periods) to
14 better ensure ongoing compliance with the 33% RPS requirements beginning in 2021 and
15 beyond.”⁶⁴ SCE’s 2013 RPS Compliance Plan states that it forecasts a net long position
16 for both CPs 1 and 2, and it does not expect to have a net short position (i.e., a
17 procurement need) until CP 3.⁶⁵

18 Q. If resources are procured now for GTSR programs and banked, how could this
19 violate the ratepayer indifference principle?

⁶² See annual RPS compliance reports: https://www.pge.com/regulation/RenewablePortfolioStdsOIR-IV/Pleadings/SCE/2013/RenewablePortfolioStdsOIR-IV_Plea_SCE_20131204_292131.pdf (SCE),

⁶³ SDG&E 2013 RPS Compliance Plan, filed December 4, 2013, pp. 13-14, available at <https://www.sdge.com/sites/default/files/regulatory/SDGE-2013-RPS-Plan.pdf>.

⁶⁴ PG&E 2013 RPS Compliance Plan, filed December 4, 2013, p. 27, instructions for access available at https://www.pge.com/regulation/RenewablePortfolioStdsOIR-IV/Pleadings/PGE/2013/RenewablePortfolioStdsOIR-IV_Plea_PGE_20131204_292136.pdf.

⁶⁵ SCE 2013 RPS Compliance Plan, filed December 4, 2013, pp. 6-7, available at https://www.pge.com/regulation/RenewablePortfolioStdsOIR-IV/Pleadings/SCE/2013/RenewablePortfolioStdsOIR-IV_Plea_SCE_20131204_292131.pdf.

1 A. Recent reports show that solar PV prices have been trending down consistently
2 for the last several years.⁶⁶ If an IOU buys energy now for GTSR, and does not sell all of
3 the energy to GTSR subscribers, under its proposal it will transfer this energy to its RPS
4 procurement bank, under the RPS rules. However, if it does not buy the energy now and
5 bank the excess, but simply buys it for RPS when the need arises, the energy may be
6 cheaper given the downward price trend. Given current price trends, the risk appears real
7 that nonparticipating ratepayers will pay more, and more immediately, than in the
8 absence of GTSR procurement.

9 Q. Can you illustrate the cost risk with an example?

10 A. For example: if through the June 2014 RAM an IOU executes an additional
11 contract for a 5 MW facility at a price equal to the weighted average of all other selected
12 bids, but only signs up enough GTSR participants to subscribe the equivalent of 1 MW,
13 then the remaining 4 MW are unsubscribed. The IOU would bank the 4 MW excess and
14 possibly defer procurement of a new project for RPS compliance purposes accordingly.
15 If that new project reflects a lower price than the contract the IOU secures for GTSR
16 participants, nonparticipating ratepayers will have paid a higher price, and one year
17 earlier, as a direct result of the IOU's procurement for the GTSR program.

18 Q. Is there a similar risk through the Re-MAT?

19 A. Yes. According to D.12-05-035, the Re-MAT price may adjust up or down in
20 response to developer under-subscription or over-subscription, respectively, every bi-
21 monthly period.⁶⁷ If the Re-MAT price is consistently stepped down, a similar result as

⁶⁶ See, e.g., Photovoltaic (PV) Pricing Trends: Historical, Recent, and Near-Term Projections, produced by the National Renewable Energy Laboratory and Lawrence Berkeley National Laboratory, November 2012, available at <http://www.nrel.gov/docs/fy13osti/56776.pdf>.

⁶⁷ D.12-05-035 Decision Revising Feed-In Tariff Program, Implementing Amendments to Public Utilities Code Section 399.20 Enacted by Senate Bill 380, Senate Bill 32, and Senate Bill 2 1X and Denying Petitions for Modification of Decision 07-07-027 by Sustainable Conservation and Solutions for Utilities, Inc., issued May 31, 2012, http://docs.cpuc.ca.gov/PublishedDocs/WORD_PDF/FINAL_DECISION/167679.PDF, Section 6.4 Re-MAT Price Adjustment Mechanism for Each Product Type (pp. 44-48).

1 described above would occur if an IOU does not sign up enough GTSR participants to
2 subscribe all of the contracted output. That is, if the IOUs procure GTSR resources
3 through the Re-MAT, and that procurement results in excess RPS resources, and if the
4 Re-MAT price is consistently stepped down over time, then nonparticipating ratepayers
5 will have paid more and more immediately than if the IOUs had waited to procure such
6 resources when they were needed for RPS compliance.

7 Q. Can't the IOUs simply bank excess GTSR resources to their RPS programs in a
8 way that avoids this problem?

9 A. It would be challenging and potentially a conflict of interest for the IOU to
10 attempt to allocate these costs appropriately between GTSR participants and
11 nonparticipants, if the IOU is motivated to minimize the cost of the GTSR program as a
12 means to compete with groups offering similar products or services, to promote a positive
13 public image, or any other relevant reasons. Currently when the IOUs have excess RPS
14 resources, they sell them. Such sales may be at a loss or a profit; regardless, excess RPS
15 resources represent a sunk cost to ratepayers and the remaining question to the IOU is
16 whether it is more economical to sell such resources or to bank them for future
17 compliance.

18 Q. Why a conflict of interest?

19 A. If an IOU executes a contract for meeting RPS compliance and a second,
20 higher-priced contract for a GTSR program, in the event of excess GTSR resources the
21 IOU may be motivated to switch those contracts in order to obfuscate the cost impact of
22 such excess procurement on the general body of ratepayers.

23 Q. Are there ways to control or prevent excess GTSR resources from violating the
24 ratepayer indifference principle when they are applied to meet RPS obligations?

25 A. Yes. The IOUs can identify specific resources in the tracking mechanisms
26 required by Public Utilities Code § 2833(q)). The IOUs can also procure GTSR
27 resources conservatively, only buying as new subscriptions dictate. The testimony of
28 Xian Ming Li explains this case in Chapter 4.

29 Q. How?

1 A. The simplest and most transparent method to track GTSR resources and the
2 method that ORA strongly recommends is to keep GTSR resources and RPS resources
3 completely separate. The IOUs should procure GTSR resources in a conservative
4 manner, and in the event that there are excess GTSR resources, sell the excess.

5 Alternatively, the IOUs' GTSR tracking mechanisms would need to track
6 procurement costs attributable to the GTSR program in a transparent manner so that the
7 actual costs of the GTSR resources can be fully allocated to GTSR program participants
8 and cannot be commingled with the IOUs' RPS resources in order to gain a more
9 favorable outcome for GTSR participants.

10 Q. Have the IOUs tried to control the cost impact of this risk?

11 A. SDG&E has, but not PG&E. SDG&E makes an effort to mitigate the risk in
12 its Share the Sun proposal, by specifying that it will pay the lower of the Default Load
13 Aggregation Point (DLAP) price and the applicable Re-MAT price for any unsubscribed
14 energy, following the third year of a given contract's delivery term. In this way, the cost
15 of unsubscribed energy to SDG&E would be no more than the avoided procurement cost
16 for such energy, which reduces the risk of incremental costs from unsubscribed GTSR
17 resources.

18 Q. Does ORA agree with SDG&E's proposal for handling unsubscribed energy as
19 discussed in the previous question?

20 A. Not entirely. While ORA acknowledges SDG&E's effort to control the cost
21 impact of unsubscribed energy for Share the Sun, it is still possible that nonparticipating
22 ratepayers will pay more and more immediately for Share the Sun developers' contracted
23 deliveries that go unsubscribed during the first three years of operation. Again, the
24 simplest and most transparent method to track GTSR resources and the method that ORA
25 strongly recommends is to keep GTSR resources and the IOUs' procurement of RPS
26 resources completely separate.

27 Q. Does ORA agree that SDG&E's procurement approach is more conservative
28 than PG&E's?

1 A. Yes, with respect to the manner that SDG&E proposes to structure its
2 incremental procurement. That is, SDG&E states that it intends to evaluate customer
3 interest each year following the first year of the programs, before determining whether to
4 procure additional resources. By contrast, PG&E proposes to procure incremental
5 resources, after the initial 50 MW, upon the earlier of the end of each calendar year and
6 incremental participating customer demand equal to 30 MW. This is problematic
7 because PG&E proposes to procure incremental resources each year even if there is no
8 incremental customer demand. In terms of total program size, SDG&E proposes to
9 procure 20 MW for the pilot (10 MW for each program) and then request expansion via
10 advice letter filings, whereas PG&E is prepared to procure up to the total 272 MW
11 permitted by SB 43.

12 Q. What about SDG&E's proposal to fit excess procurement within its voluntary
13 margin of over-procurement (VMOP), as a way to reduce the risk that over-procurement
14 in CTTS will burden nonparticipating ratepayers?

15 A. SDG&E intends to fit any unsubscribed energy from its GTSR pilots within its
16 VMOP, which constitutes a portion of their "Minimum Margin of Procurement" in the
17 RPS program.

18 Q. What are the VMOP and Minimum Margin of Procurement?

19 A. These margins are allowances in the RPS program for the fact that an IOU
20 may over- or under-procure renewable energy toward its 33% RPS goals due to contract
21 failure or other unforeseen causes. The RPS program excuses the IOU from adverse
22 action for such over- or under-procurement because it is nearly impossible to procure
23 precisely 33% (or the amount required in a particular year).

24 Q. What does SDG&E say about the VMOP as a means to reduce the risk of
25 violating the ratepayer indifference principle applicable to GTSR programs?

26 A. SDG&E says it "has terminated multiple contracts and conducted some sales
27 of RPS resources, leaving room for additional procurement within its authorized VMOP.
28 [GTSR] procurement would fall within the authorized margin if [SDG&E's November

1 2012 RPS] procurement plan is in effect at the time the procurement is expected to
2 occur.”⁶⁸

3 Q. What is ORA’s reaction to the VMOP argument?

4 A. SDG&E’s VMOP argument is problematic if it provides SDG&E with undue
5 discretion for using its VMOP to procure excess RPS resources. In general, the IOUs
6 have some degree of flexibility to specify the methodology for determining their own
7 VMOPs, therefore the VMOP does not appear to be a meaningful tool for addressing the
8 risk of over-procurement to nonparticipating ratepayers. Specifically, SDG&E’s 2013
9 RPS Compliance Plan states that its VMOP “includes volumes that it may procure for
10 special customer programs, such as its proposed connected...to the sun (‘CTTS’) pilot
11 program.” This suggests that SDG&E will be able to define unsubscribed GTSR
12 resources as fitting within its VMOP since it has structured its VMOP to accommodate
13 such procurement. The Commission approved SDG&E’s 2013 RPS Compliance Plan in
14 D.13-11-024; it specified, however: “[t]o the extent...that PG&E’s or SDG&E’s
15 Applications seek modifications to the RPS Program..., PG&E and SDG&E must act
16 consistent with the rules of the RPS Program or seek specific changes to the RPS
17 Program. Approval of these separate Applications does not necessarily mean that the
18 RPS Program requirements change to accommodate the programs [*sic*] terms.”⁶⁹ Should
19 the Commission determine not to approve SDG&E’s proposed VMOP approach in future
20 RPS compliance plans, SDG&E may not be able to fit unsubscribed GTSR resources
21 within its VMOP.

22 Again, the simplest and most transparent method to track GTSR resources and the
23 method that ORA strongly recommends is to keep GTSR resources and the IOUs’
24 procurement of RPS resources completely separate. If GTSR resources are procured in a
25 conservative manner, excess GTSR resources could fit within each IOU’s VMOP.

⁶⁸ A.12-01-008 Opening Brief of San Diego Gas & Electric Company on Policy and Legal Matters, filed April 8, 2013, p. 8.

1 Q. Would SDG&E's proposal to fit excess GTSR resources in the VMOP work
2 for a larger program size (of say SDG&E's share of the amount specified by SB 43, i.e.,
3 59 MW)?

4 A. It may not. If SDG&E's programs are larger there could be far too much
5 excess procurement in those programs to fit within the VMOP, which SDG&E forecasts
6 to be 0.2 percent of retail sales, or 44 gigawatt-hours (GWh), in 2020.⁷⁰ If load growth is
7 significantly lower than what an IOU forecasts in estimating its annual RPS targets, then
8 it may have excess RPS-eligible resources that fill up its Minimum Margin of Over-
9 Procurement entirely, such that no room is left for unsubscribed energy from the GTSR
10 programs.⁷¹

11 Q. What about PG&E's program?

12 A. In PG&E's case, any excess RPS procurement will not fit within its VMOP.

13 Q. Why?

14 A. PG&E's forecasted VMOP through 2030 is zero GWh.⁷² In its 2013 RPS
15 Compliance Plan, PG&E explains that "PG&E views an adequate bank of surplus
16 procurement as a voluntary margin of procurement, necessary to: (1) mitigate risks
17 associated with short-term variability in load; (2) protect against project failure or delay
18 exceeding forecasts; and (3) eliminate the need at this time to intentionally procure long-
19 term contracts above the 33% target by utilizing the bank to manage the year-to-year
20 variability from performing RPS resources."⁷³

(continued from previous page)

⁶⁹ D.13-11-024, p. 21.

⁷⁰ See SDG&E's 2013 RPS Procurement Plan Compliance Filing, filed December 4, 2013,
<https://www.sdge.com/sites/default/files/regulatory/SDGE-2013-RPS-Plan.pdf>, pp. 73-74.

⁷¹ See D.11-12-020 Decision Setting Procurement Quantity Requirements for Retail Sellers for the
Renewables Portfolio Standard Program, issued December 5, 2011.

⁷² PG&E 2013 RPS Compliance Plan, p. 132.

⁷³ PG&E 2013 RPS Compliance Plan, pp. 52-53.

1 Q. What about the IOUs' ability to sell excess procurement? Does that allay
2 ORA's concerns about bundled ratepayer risk?

3 A. Partially, but not entirely. ORA is aware of several excess RPS sales
4 transactions that the IOUs have executed in the past three years.⁷⁴ The pricing
5 information for specific transactions is confidential, so it is unclear whether the sales are
6 made at a loss or profit. Although the specific pricing terms for particular transactions
7 are confidential, in aggregate, the revenues from sales of excess RPS resources is less
8 than the cost of the contracts being sold. Regardless, excess RPS resources represent a
9 sunk cost to bundled ratepayers and the main question to utilities is whether it is more
10 economical to bank or sell such resources. ORA recommends that the IOUs sell excess
11 renewable resources resulting from GTSR procurement if they find it economic to do so.

12 **D. In order to Maintain Ratepayer Indifference, the**
13 **Proposed Programs must Ensure Fair Competition**

14 Q. Introduce your testimony in this section.

15 A. In this section I discuss the need for the GTSR programs to ensure fair
16 competition, and specifically the requirements that the IOUs adhere to the Commission's
17 Community Choice Aggregation Code of Conduct and Affiliate Transaction Rules.

18 Q. What do you mean by "fair competition"?

19 A. The IOUs should not use their monopoly status, ready access to customer lists,
20 dominance in the market or other benefits of incumbency and monopoly to harm
21 competitors who wish to offer similar products or services to customers.

22 Q. Discuss the relevance of fair competition with respect to maintaining ratepayer
23 indifference through the GTSR programs.

⁷⁴ See, for example, SDG&E's advice letters 2476-E, available at <http://regarchive.sdge.com/tm2/pdf/2476-E.pdf>, 2441-E, available at <http://regarchive.sdge.com/tm2/pdf/2441-E.pdf>; PG&E's advice letter 4329-E, available at http://pge.com/notes/rates/tariffs/tm2/pdf/ELEC_4329-E.pdf; and SCE's advice letter 2641-E, available at <https://www.sce.com/NR/sc3/tm2/pdf/2641-E.pdf>.

1 A. In 1997 the Commission initiated a rulemaking to “establish standards of
2 conduct governing relationships between California’s...electric utilities and their
3 affiliated, unregulated entities providing energy and energy-related services....”⁷⁵ At
4 that time, the Commission was determining how to ensure fair competition in a
5 deregulated electric industry, with explicit concern for preventing the IOUs and their
6 affiliates from gaining unfair competitive advantages through cross-subsidization of
7 products and services. Of particular relevance to this case, D.97-12-088 was clear in the
8 Commission’s intent to take a precautionary approach in developing the Rules:

9 In this proceeding, the Commission and the parties are spending a great
10 deal of time and resources developing rules to *prevent cross-subsidization*
11 *and market power abuse between a utility and its affiliate....* As a result of
12 the rules adopted in this decision, in combination with existing affiliate
13 transaction rules, we have developed a body of regulation to prevent such
14 abuses.

15
16 We do not wish to adopt a mechanism by which the utility can circumvent
17 these rules by offering the products or services itself instead of through an
18 affiliate, especially when the utility’s offering is for a competitive or
19 potentially competitive service and might interfere with the development of
20 a competitive market. Significantly, *we recognized* in the SoCalGas PBR
21 decision *the utility’s market power*:

22
23 We also note SoCal’s argument that the Commission should presume that if
24 SoCal does not currently offer a service, it cannot have market power with
25 respect to it, and it is therefore a competitive service. *By the very nature of*
26 *SoCal’s monopoly position in the energy and energy services market, its*
27 *access to comprehensive customer records, its access to an established*
28 *billing system, and its “name brand” recognition, it may be that SoCal*
29 *enjoys significant market power with respect to any new product or service*
30 *in the energy field. (Id. at p. 63; emphasis added.)*⁷⁶

⁷⁵ R.97-04-011 / Investigation (I.) 97-04-012 Order Instituting Rulemaking to Establish Standards of Conduct Governing Relationships Between Energy Utilities and Their Affiliates, ftp://ftp.cpuc.ca.gov/gopher-data/energy_division/affiliate/R9704011_I9704012.doc, filed April 9, 1997.

⁷⁶ D.97-12-088 Opinion Adopting Standards of Conduct Governing Relationships Between Utilities and Their Affiliates, issued December 16, 1997, pp. 89-90.

1
2 Q. Did the 2000-01 Energy Crisis change the ability of energy service providers
3 to serve retail customers?

4 A. The energy restructuring of the late 1990s failed, yes, but there are still
5 opportunities for competition in retail energy services, such as Community Choice
6 Aggregation (CCA).

7 Q. Are there rules about competition between IOUs and CCAs?

8 A. Yes; the Affiliate Transaction Rules and the CCA Code of Conduct and
9 Expedited Complaint Procedure adopted by the Commission in D.12-12-036 (CCA Code
10 of Conduct) both serve to level the competitive playing field somewhat.

11 Q. Why do you think these rules are relevant here?

12 A. Because, as I discuss further below, GTSR programs will directly compete with
13 existing, proposed and as yet unestablished CCA program offerings, the CCA and
14 Affiliate Transaction rules should apply.

15 Q. Given that SB 43 directs the IOUs to propose and potentially administer GTSR
16 programs, how do you propose that the programs insure against unfair competition?

17 A. The most effective way to insure against unfair competition would be for the
18 IOUs to use a separate affiliate to offer their GTSR programs so that all costs and
19 overhead are completely separate for GTSR programs and the IOUs bundled service. In
20 the event that the Commission does not order the IOUs to administer the proposed
21 programs through an affiliate, the Commission should nevertheless require the IOUs to
22 administer the proposed programs (if approved) *as if* through an affiliate and to abide by
23 the principles embodied in the Affiliate Transaction Rules.

24 Q. Is there precedent for such action?

25 A. Yes - two recent decisions in So Cal Gas' application for a biogas conditioning
26 and upgrading service (BCS) tariff and So Cal Gas' application for a gas compression

1 upgrading service tariff.⁷⁷ The Commission’s intent to uphold the principles of the
2 Affiliate Transaction Rules, even though it permits So Cal Gas to provide this new
3 service, is clear in D.13-12-040:

4 Taken together, [P.U.C. §§ 701, 454, and 740.8] require the Commission to
5 balance among the goals of promoting the development of alternative
6 renewable energy resources, reducing air pollution, and *preventing unfair*
7 *competition by utilities with non-utility enterprises.*⁷⁸ (Emphasis added.)
8

9 Q. Does the GTSR statute contain a similar requirement to separate expenses for
10 GTSR and bundled offerings?

11 A. Yes. In terms of accounting, SB 43’s requirement that “[a] participating utility
12 shall track and account for all revenues and costs to ensure that the utility recovers the
13 actual costs of the utility’s green tariff shared renewables program and that all costs and
14 revenues are fully transparent and auditable” is entirely consistent with the principle of
15 separation as reflected in the Affiliate Transaction Rules.⁷⁹ The general cost recovery
16 requirements of D.13-12-040 and D.12-12-037 could be utilized for the GTRS programs
17 as-is to achieve the accounting requirements specified in SB 43.

18 Q. Are there other requirements of the Affiliate Transaction Rules that you think
19 are relevant to the IOUs’ program offerings here?

20 A. Beyond that explicit requirement of a separate affiliate implementing the
21 GTSR programs, the Affiliate Transaction Rules also outline several other key

⁷⁷ D.12-12-037 Decision Granting Application to Establish a Compression Services Tariff Subject to Certain Ratepayer Protections and to Rules to Ensure Fair Competition, issued December 27, 2012 in A.11-11-011, available at <http://docs.cpuc.ca.gov/PublishedDocs/Published/G000/M040/K653/40653068.PDF>; and D.13-12-040 Decision Adopting Joint Settlement Agreement and Granting Southern California Gas Company’s Application to Establish a Biogas Conditioning and Upgrading Services Tariff, issued December 26, 2013 in A.12-04-024, adopted decision and attachments available at <http://docs.cpuc.ca.gov/SearchRes.aspx?DocFormat=ALL&DocID=84257339>. ORA was an active party in this proceeding and a signing Party to the adopted settlement.

⁷⁸ Id. at pp. 23-24.

⁷⁹ Public Utilities Code Section 2833(q).

1 issues/areas that highlight the importance of nondiscrimination, transparency with respect
2 to both marketing and record-keeping, separation, and regulatory oversight.

3 Q. What do you contend should happen here with regard to these rules?

4 A. The IOUs should comply fully with the Affiliate Transaction Rules if they are
5 permitted to administer the proposed GTSR programs and if the Commission does not
6 require them to establish a new affiliate to administer the programs. For example, in
7 D.13-12-040 the adopted settlement requires So Cal Gas to make the tariff charged to
8 BCS customers fully compensatory and cost based; to ensure that the BCS Tariff be
9 promoted on a competitively neutral basis with periodic reporting to provide the
10 Commission with a means of ongoing oversight and adjustment as needed to avoid unfair
11 competition; and that the BCS Tariff be offered on a nondiscriminatory basis.⁸⁰

12 Q. What about the CCA Code of Conduct mentioned above?

13 A. Many of the Affiliate Transaction Rules' principles of ensuring fair
14 competition carry over to the CCA Code of Conduct. The Commission should require
15 that the IOUs abide by these rules in their implementation and administration of their
16 GTSR programs.

17 Q. Explain why the IOUs should abide by the CCA Code of Conduct with respect
18 to their GTSR programs.

19 A. The requirement to abide by the CCA Code of Conduct is straightforward with
20 respect to PG&E's proposal, since Marin Clean Energy (MCE) is already providing both
21 a 50 percent RPS energy product ("Light Green") and a 100 percent RPS energy product
22 ("Deep Green") product. Sonoma and the City and County of San Francisco are also
23 attempting to roll out a program and the same rules should apply to those programs if
24 approved.

25 Q. What about SDG&E?

⁸⁰ D.13-12-040, Attachment A, pp.11-15.

1 A. While ORA is not aware of any CCA currently operating in SDG&E’s
2 territory, San Diego County’s Board of Supervisors recently approved funding for a CCA
3 study as part of its County Renewable Energy Plan.⁸¹ In any event, in order to be
4 consistent with the Affiliate Transaction Rules, the IOUs should abide by the CCA Code
5 of Conduct given that they will be offering a competitive or potentially competitive
6 product or service.⁸²

7 Q. Are the IOUs abiding by the CCA rules now?

8 A. It is not clear that PG&E is doing so. The Commission’s Energy Division
9 rejected PG&E’s Advice Letter 4210-E, which PG&E filed in an attempt to comply with
10 the CCA Code of Conduct. Energy Division’s rejection letter cites Rules 2 and 22 and
11 the fact that “PG&E says it expects to market against CCAs in the future, but has not yet
12 formed an independent marketing division. *Thus, it has not demonstrated it has adequate*
13 *procedures in place* that will preclude the sharing of information with its independent
14 marketing division that is prohibited by these rules.” (Emphasis added.) As of January
15 10, 2014, PG&E has not submitted a revised Compliance Plan.⁸³

16 Q. How else do you propose that the IOUs insure against unfair competition with
17 respect to the proposed GTSR programs?

18 A. Insofar as an IOU’s green tariff program may also be in competition for the
19 same customers with its own enhanced community renewables program, ORA suggests

⁸¹ Statement of Proceedings, County of San Diego Board of Supervisors Regular Meeting, Meeting Agenda, Wednesday, September 25, 2013 <http://www.sdcounty.ca.gov/bos/agenda/sop/092513sop.docx>, Agenda Item 1; and

April 10, 2013 Memo to Board of Supervisors from Dianne Jacob, Supervisor, Second District, Subject: Comprehensive Renewable Energy Plan (Districts: All), <http://www.diannejacob.com/issues/land-use-and-environment/board-asks-staff-to-develop-a-renewable-energy-plan/>.

⁸² D.97-12-088 Opinion Adopting Standards of Conduct Governing Relationships Between Utilities and Their Affiliates, issued December 16, 1997, pp. 89-90.

⁸³ PG&E Advice Letter 4210-E, http://pge.com/nots/rates/tariffs/tm2/pdf/ELEC_4210-E.pdf accessed December 12, 2013. Rule 2 of the CCA Code of Conduct states “[n]o electrical corporation shall market or lobby against a [CCA], except through an independent marketing division...” and Rule 22 states “...each electrical corporation that intends to market or lobby against a CCA shall submit a compliance plan demonstrating to the Commission that there are adequate procedures in place that will preclude the sharing of information with its independent marketing division.”

1 that the IOUs roll out their programs (if approved) in a sequential manner. Specifically,
2 ORA recommends that the enhanced community renewables option, which should
3 facilitate rather than stifle competition, be offered before the green tariff option (which
4 poses greater concerns for ORA regarding fair competition between IOUs and CCAs).

5 Q. How could an IOU roll out its programs in a sequential manner?

6 A. One potential way is for the IOU to design and implement its enhanced
7 community renewables program so that customers have the opportunity to consider
8 participating in that program before the green tariff option is available to them. ORA
9 would suggest that customers have at least one year to consider the option of participating
10 in the enhanced community renewables program before the utility starts offering and
11 marketing the green tariff option.

12 Q. Why do you say that the enhanced community renewables option will facilitate
13 competition?

14 A. An enhanced community renewables option like SDG&E's proposed Share the
15 Sun program would allow many providers to deal with customers, rather than just the
16 IOU. Specifically, a program like Share the Sun would provide a platform for third party
17 providers to compete to offer a product/service to customers, whereas the SunRate and
18 Green Option programs are more clearly "sole source" in terms of the relationship
19 between provider (IOU) and customer.

20 Q. Do you have other recommendations to protect competition?

21 A. Yes. ORA recommends that the IOUs not allow any utility affiliates to
22 participate as a solar provider in their respective GTSR programs. In the event that the
23 Commission allows a utility affiliate to participate in the GTSR programs, at a minimum,
24 the IOU should update its Affiliate Transactions Compliance Plan to demonstrate
25 affirmatively that it will not afford any preferential treatment to such entities or otherwise
26 facilitate unfair competition with respect to its GTSR program.⁸⁴

⁸⁴ Affiliate Transaction Rules, Rule VI.A Compliance Plans.

1 Another way to protect competition is for the Commission to strictly enforce SB
2 43's requirement that "[a] participating utility shall track and account for all revenues and
3 costs to ensure that the utility recovers the actual costs of the utility's green tariff shared
4 renewables program and that all costs and revenues are fully transparent and auditable."
5 If ratepayer indifference is not strictly enforced, the IOUs may intentionally or
6 unintentionally transfer GTSR costs to the larger body of nonparticipating ratepayers,
7 which would have the effect of under-pricing the costs of providing the GTSR service in
8 comparison to other market competitors. Again, the simplest and most transparent
9 method to track GTSR resources and the method that ORA strongly recommends is to
10 keep GTSR resources and IOU procurement of RPS resources completely separate. In
11 addition, ORA recommends that the general cost recovery requirements of D.13-12-040
12 and D.12-12-037 be required for the GTSR programs to achieve the accounting
13 requirements specified in SB 43.

1 **CHAPTER 4**
2 **(XIAN MING LI)**

3 **I. PROPOSALS TO ALLEVIATE OTHER SOURCES OF RISK**
4 **TO NONPARTICIPATING RATEPAYER INDIFFERENCE**

5 **A. INTRODUCTION AND SUMMARY**

6 Q. Please state your name and position.

7 A. My name is Xian Ming (Cindy) Li, and I am a Public Utilities Regulatory
8 Analyst in the Office of Ratepayer Advocates.

9 Q. Please summarize the points you will be making in this section of your
10 testimony.

11 A. My testimony introduces four recommendations from ORA to alleviate
12 potential sources of risk to maintaining nonparticipating ratepayer indifference in
13 SDG&E's and PG&E's Green Tariff Shared Renewables (GTSR) programs. These four
14 recommendations are as follows:

15 - GTSR programs should be limited to a five-year term and applications should be
16 filed to extend the programs

17 - GTSR programs should be fully compensated by participants, with shareholders
18 bearing the risk of low participation and under collection

19 - GTSR programs should be rolled out conservatively

20 - GTSR program contracts for participants should initially be limited to 1 to 2
21 years

22 Q. What are the potential risks to nonparticipating ratepayer indifference that your
23 testimony addresses?

24 A. The risks are:

25 1. Low participation levels

26 2. Program costs exceeding costs recovered from participants

27 3. Over-procurement

28 4. The undue spread of increased costs of renewable integration to
29 nonparticipants

1 **B. GTSR PROGRAMS SHOULD BE LIMITED TO A**
2 **FIVE-YEAR TERM**

3 **1. Five-Year Term**

4 Q. What is the first recommendation, what risk will it alleviate, and how will it do
5 so?

6 A. The first recommendation is to limit GTSR programs to a five-year term. The
7 legislative intent of SB 43 supports this approach, since § 2834 states that the chapter
8 regarding GTSR programs “shall remain in effect only until January 1, 2019.” Whether
9 the GTSR programs will succeed in the future is unknown, but the programs do present
10 risks to nonparticipating ratepayers and a defined period of program availability would
11 limit the exposure of nonparticipating ratepayers to such risks. GTSR programs having
12 term limits consistent with SB 43 would provide the Commission an opportunity to
13 assess the success of the GTSR programs prior to considering the possibility of extending
14 program authority.

15 Q. How would a limitation for five-year program terms correspond to the IOU’s
16 plans for the proposed programs?

17 A. Both IOUs propose to keep their GTSR programs open to new enrollees for
18 five years, until January 1, 2019.⁸⁵ However, PG&E proposes to have the ability to
19 extend its Green Option program past the initial five-year term by filing a Tier 3 Advice
20 Letter, though information is not provided on when and with what justification the
21 Advice Letter would be filed.⁸⁶ A Tier 3 Advice Letter is not the proper method for the
22 extension of a program with this level of inherent ratepayer risk.

23 Q. Why is a Tier 3 Advice Letter not the proper method to extend GTSR
24 programs?

25 A. The key difference between an Application and Tier 3 Advice Letter relates to
26 the applicant’s or intervening parties’ right to an evidentiary hearing. Tier 3 does not

⁸⁵ SDG&E Opening Comments, p. 13 & PG&E Opening Comments, p. 10.

1 provide for such a hearing, while an Application does.⁸⁷ Extensions and expansions of
2 the programs, in ORA’s view, require an Application and full Commission Decision
3 under Commission Rules (Rules) of Practice and Procedure Articles 2-3.⁸⁸ The
4 Commission must have an opportunity to evaluate the programs and determine whether
5 their performance warrants extension and/or expansion. Such evaluation may require
6 evidentiary hearings to determine and resolve factual disputes about how the programs
7 have performed. Because a Tier 3 Advice Letter does not allow for such hearings, only a
8 full Application is appropriate to test the merits of prior program performance.⁸⁹

9 **2. An IOU Seeking to Continue its Program Past Five**
10 **Years Should File A New Application For Renewal**

11 Q. Why is an Application the proper method to extend the GTSR programs?

12 A. The Commission should require the IOUs to file an application to offer the
13 GTSR programs beyond the five-year term. This approach is consistent with recent
14 Commission Decision, D.13-12-040 which also sets a term limit on an IOU program
15 authority and allows the utility to file an application if it wishes to extend program
16 authority beyond the term limit.⁹⁰ This approach provides an opportunity for the
17 Commission to assess the success of the program and develop a record on whether the
18 initial programs indeed maintained nonparticipating ratepayer indifference. The program
19 extension could be conditioned on changes necessitated by the first five years of
20 experience.

(continued from previous page)

⁸⁶ PG&E Revised Testimony, p. 1-3.

⁸⁷ For hearing rules on a formal application, *see* Rules, Article 14.

⁸⁸ Rules, Article 2, Applications Generally, and Article 3, Particular Applications (available at http://docs.cpuc.ca.gov/WORD_PDF/AGENDA_DECISION/143256.PDF).

⁸⁹ For example, PG&E submitted Application 09-05-016 for authorization to continue the ClimateSmart program, a voluntary participation “green” program, similar to the GTSR programs. See Decision 10-10-025, p .4.

⁹⁰ D.13-12-040, p. 30-31.

1 PG&E conceded that the GTSR program design should be informed by lessons
2 learned from its past ClimateSmart program, an offset program designed to allow
3 customers to offset their greenhouse gas impacts. PG&E’s revised Testimony, discussing
4 how the IOU will apply its experiences with the ClimateSmart program to the Green
5 Option program, states: “ClimateSmart Program Lesson Learned 6: More care should be
6 paid to the program duration and also the renewal process....”⁹¹ PG&E has
7 acknowledged that the duration of a program is a very important component of the
8 program; thus, the possibility of extending the program merits full Commission review of
9 the program through the application process. This requirement will minimize some of the
10 nonparticipating ratepayer risk arising from the GTSR programs and will ensure that the
11 effects of the GTSR programs on participating customers and nonparticipants are fully
12 evaluated before the program authority is extended.

13 Q. What is the ClimateSmart program and how does it relate to the GTSR
14 programs?

15 A. ClimateSmart was a voluntary carbon offset program that was administered by
16 PG&E from 2007-2011. It is in some ways similar to both PG&E’s Green Option and
17 SDG&E’s SunRate program as it was a “voluntary program that enabled participants to
18 pay an additional amount on their monthly bill to support an environmental purpose.”⁹²
19 ClimateSmart was initially authorized from 2007 to 2009, with a sunset date of December
20 31, 2009 if PG&E did not file an application to continue the program.⁹³ In 2009, PG&E
21 submitted an application to the Commission for a two year extension of the ClimateSmart
22 program. The Commission issued D.10-10-025 granting PG&E’s request to extend the
23 ClimateSmart program until the end of 2011. As a condition of granting the extension
24 until the end of 2011, the Commission mandated that an independent third-party evaluate

⁹¹ PG&E Revised Testimony, p .2-3.

⁹² PG&E Revised Testimony, p. 2-2

⁹³ D.06-12-032 Ordering Paragraph 13.

1 the ClimateSmart program by June 15, 2012.⁹⁴ 3Degrees Group, Inc. (3Degrees)
2 completed the evaluation and issued a report on their finding on March 29, 2012.⁹⁵ This
3 report provided lessons learned applicable to the development of the GTSR programs.

4 Q. How does PG&E's experience with ClimateSmart reflect the need to limit the
5 GTSR programs to a five-year term?

6 A. As discussed above, the Commission authorized PG&E to offer ClimateSmart
7 from 2007 to 2009 and required PG&E to file an application to continue to offer the
8 ClimateSmart beyond that initial term.⁹⁶ The 3Degrees Evaluation of the ClimateSmart
9 Program found that the program's goals and customer participation projections were set
10 unrealistically high.⁹⁷ The Evaluation also found that participation rates, which were
11 estimated to range from 145,000-296,000 customers,⁹⁸ were much lower than forecast;
12 the program had only approximately 31,000⁹⁹ participating customers at its highest
13 enrollment level. The extreme difference between forecasted participation and actual
14 enrollment is especially enlightening given that PG&E (using ratepayer funds)
15 aggressively marketed the program when it was first rolled out. Given the high
16 uncertainty in terms of enrollment, the GTSR programs should have term limits and
17 comprehensive Commission reviews prior to considering an extension of the programs to
18 avoid the problems of the ClimateSmart program.

⁹⁴ D.10-10-025 Ordering Paragraph 5.

⁹⁵ 3Degrees, Comprehensive ClimateSmart Program Evaluation Report Pursuant to Ordering Paragraph 5 of D.10-10-025, filed June 15, 2012, available at <http://docs.cpuc.ca.gov/PublishedDocs/EFILE/CF/169290.PDF>.

⁹⁶ D.06-12-032, Ordering Paragraph 13

⁹⁷ 3Degrees Comprehensive ClimateSmart Program Evaluation Report, p. 33.

⁹⁸ Id. at p. 28

⁹⁹ Id. at Attachment to Appendix C, Program Metrics from the 2007-2010ClimateSmart Annual Reports, with an Update through December 31, 2011 (Appendix C), p.1 (ClimateSmart cumulative enrollment as of December 31, 2008 was 30,948, the highest level of enrollment for any year the project was offered).

1 **C. GTSR PROGRAMS SHOULD BE FULLY COMPENSATED BY**
2 **PARTICIPANTS, WITH SHAREHOLDERS BEARING THE RISK**
3 **OF LOW PARTICIPATION AND UNDER COLLECTION**

4 Q. What is your second recommendation, what risk will it alleviate, and how will
5 it do so?

6 A. The GTSR programs should be fully compensated by participants, but if
7 participation is too low to sustain the programs, shareholders should bear the risk and
8 costs of such an event, rather than nonparticipating customers. The shareholders should
9 bear the risk of underestimating program participation leading to under-collection of
10 funds to cover the costs of the programs. Further discussion of full-cost ratemaking for
11 each GTSR program is addressed above, in Chapter 2.

12 Q. Have the IOUs addressed costs that cannot be recovered from participants?

13 A. PG&E’s proposal acknowledges that it “will be responsible for managing both
14 start-up costs and variable costs to fully recover costs over the life of the program.
15 PG&E shareholders accept the risk of administration and marketing costs not recovered
16 during the first 5 years of the program.”¹⁰⁰ SDG&E has not provided a plan to address
17 costs that cannot be recovered from participants. PG&E and SDG&E shareholders
18 should accept the risk of any shortfall in recovering GTSR program costs from
19 participants, including but not limited to marketing and administration costs. This
20 approach would maintain nonparticipating ratepayer indifference in the event that
21 participation in the GTSR programs is unsustainably low.

22 Q. How should PG&E’s experience with ClimateSmart inform the risk of the costs
23 of marketing and administration that should be expected for the GTSR programs?

24 A. PG&E’s experience with ClimateSmart shows that PG&E greatly
25 underestimated the costs to enroll customers, leading to cost-shifting from participants to
26 nonparticipants. PG&E spent \$3,261,000, on marketing and administration costs¹⁰¹ for

¹⁰⁰ PG&E Revised Testimony, p. 1B-14.

¹⁰¹ 3Degrees, Comprehensive ClimateSmart Program Evaluation Report Appendix C, p. 3, Table 4.

1 the ClimateSmart program in 2007, almost five times the participant contributions,
2 \$704,000, to the program that year.¹⁰² In 2008, PG&E spent \$5,938,000¹⁰³ on marketing
3 and administration costs for the program, over double what it received from program
4 participants, \$2,558,000.¹⁰⁴ PG&E significantly underestimated the marketing costs per
5 program participant. PG&E projected that the ClimateSmart costs (marketing,
6 administrative, enrollment costs) per customer enrollment would range from \$48 to \$60
7 under the medium acquisition cost case (expected).¹⁰⁵ The actual enrollment costs per
8 participant from 2007- 2009 ranged from \$160 to \$215.¹⁰⁶

9 Q. What lesson does the ClimateSmart experience with marketing, administrative
10 and enrollment costs provide?

11 A. This experience provides strong evidence for requiring IOU shareholders to
12 cover any marketing and administration costs not covered by the participants, as PG&E
13 proposes.¹⁰⁷ In light of the significant cost-shifting from participants to nonparticipants
14 that occurred as a result of the ClimateSmart program, the Commission should require
15 both IOUs' shareholders to bear any costs of the GTSR programs, including but not
16 limited to marketing and administrative costs, that exceed the costs recovered from
17 participants.

18 **D. GTSR PROGRAMS SHOULD BE ROLLED OUT**
19 **CONSERVATIVELY**

20 **1. The GTSR Programs should be Rolled Out as**
21 **Limited Megawatt Pilot Programs**

¹⁰² Id. at p. 3, Table 3.

¹⁰³ Id. at p. 3, Table 4.

¹⁰⁴ Id. at p. 3, Table 3.

¹⁰⁵ 3Degrees, Comprehensive ClimateSmart Program Evaluation Report, p. 33, Chart 4.

¹⁰⁶ Id.

¹⁰⁷ PG&E Opening Comments, p. 10.

1 Q. What is your third recommendation, what risk will it alleviate, and how will it
2 do so?

3 A. Enrollment levels in voluntary participation programs, as well as enrollment
4 costs, can be difficult to forecast. This fact is supported by PG&E’s experience with the
5 ClimateSmart program, where it spent significant amounts marketing and rolling out the
6 program but never signed up enough customers to justify that cost. To avoid the same
7 result, ORA recommends that the IOUs roll out the GTSR programs as pilot programs
8 with initial low megawatt (MW) procurement levels, and only expand procurement as
9 warranted by participation levels.

10 Q. How many MW of renewable energy resources does each utility plan to
11 procure and what enrollment levels does this represent?

12 A. SDG&E proposes to roll out both of its GTSR programs out as 10MW pilots.
13 The pilot approach offers many advantages; as SDG&E points out in its Testimony, the
14 starting point of 10MW will “(2) ensure that this procurement does not out-pace customer
15 interest, ... [and] (4) reduce the exposure of nonparticipating customers.”¹⁰⁸ SDG&E
16 forecasts that approximately 7,000 customers - approximately 0.5% of SDG&E’s total
17 number of electric meters – will participate in both programs but does not provide an
18 allocation by each program (SunRate or Share the Sun) or year.¹⁰⁹ PG&E would be
19 “authorized to procure up to 50 MW in advance of subscriber demand so long as the cost
20 of such procurement, on a weighted average portfolio basis, does not exceed the
21 applicable renewable power rate.”¹¹⁰ At the “earlier of incremental subscriber demand
22 equal to 30 MW or the end of each calendar year,”¹¹¹ PG&E would commit to additional

¹⁰⁸ SDG&E Revised Testimony, Chapter 4, pp. 5-6.

¹⁰⁹ SDG&E Response to ORA Data Request DRA-SDG&E-DR-07, Received December 17, 2013.

¹¹⁰ PG&E Revised Testimony, p. 1B-8.

¹¹¹ Id.

1 procurement. PG&E assumes that 12,000 will participate in 2015 with participation
2 increasing to 30,000 customers by the end of 2019.¹¹²

3 Q. How many MW of renewable energy resources should each utility initially
4 procure?

5 A. In light of the risks over-procurement poses for nonparticipating customers and
6 the difficulty in estimating participation levels for voluntary “green” programs, the
7 Commission should approve SDG&E’s initial procurement of 10 MW for each of its
8 GTSR programs. It should also require PG&E to roll out its Green Option program as a
9 pilot program with conservative initial procurement. Utilizing SDG&E’s conservative
10 initial procurement of 10MW for the Sun Rate program and based on the ratio of each
11 participating utility’s retail sales to total retail sales of electricity by all participating
12 utilities, PG&E should initially procure 45 MW.¹¹³ Subsequent procurement should be
13 supported by customer interest and subscriptions.

14 Q. How does PG&E’s experience with ClimateSmart reflect the need to roll out
15 the GTSR programs conservatively?

16 A. The vast difference between the ClimateSmart marketing and administrative
17 costs and participant contributions to the program discussed above underscores the need
18 for the GTSR programs to be rolled out in a way that ensures program costs do not
19 significantly out-pace participant contributions. The Commission should use PG&E’s
20 experience to mandate a slow rollout of GTSR programs, to avoid large and unnecessary
21 expenditures (by participants and nonparticipating ratepayers). Especially for PG&E’s
22 program, which proposes 272 MWs of generation,¹¹⁴ the Commission should slow down
23 the rollout given PG&E’s prior track record.

¹¹² PG&E Revised Testimony, p. 2-10.

¹¹³ The ratio of each participating utility’s retail sales to total retail sales of electricity by all participating utilities is 45% PG&E, 45% SCE and 10% SDG&E.

¹¹⁴ PG&E Revised Testimony, p. 1-5.

1 **2. The IOUs Should Provide Annual Reports on the**
2 **Programs**

3 Q. How should the IOUs demonstrate that an expansion beyond an initial MW
4 procurement is warranted?

5 A. The IOUs should provide annual reports on the progress of the programs to
6 allow for mid-course corrections, and file a new application for enlargement of the
7 program. These reports should include information on program subscription rates,
8 program costs, program revenues, and any other relevant factors that relate to proposed
9 expansion of the programs. The information should feed in to proposals to make changes
10 to the programs, including an expansion in procurement beyond an initial low MW
11 procurement.

12 **E. GTSR PROGRAMS SHOULD OFFER INITIAL**
13 **CONTRACTS OF ONLY ONE TO TWO YEARS**
14 **RATHER THAN LONG TERM CONTRACTS**

15 Q. What is your fourth recommendation, what risk will it alleviate, and how will
16 it do so?

17 A. PG&E and SDG&E should initially offer only one- to two-year contracts with
18 the program participants. As previously discussed, PG&E proposes an initial
19 subscription term of at least one year¹¹⁵ while SDG&E proposes a minimum of one year
20 with options for long-term contracts of either two, three, five or ten years.¹¹⁶ Rather than
21 allowing longer term contracts at the onset of the programs, contract terms should initially
22 be limited to one to two years. This would allow participants to be charged their fair
23 share of increased costs of renewable integration and prevent the undue spread of those
24 increase costs to nonparticipants.

25 Q. Why shouldn't long-term contracts be made available from the start of the
26 programs?

¹¹⁵ PG&E Revised Testimony, p. 1B-6

¹¹⁶ SDG&E Revised Testimony, Chapter 2, p. 15.

1 A. Long-term contracts would allow participants to lock in a Green Tariff or
2 SunRate energy price for the term of participation in the program. While this strategy
3 may induce greater participation from customers interested in commodity cost certainty
4 over a long-term,¹¹⁷ it could allow participants to avoid their fair share of the costs of
5 integrating renewables. Those future integration costs would then need to be spread only
6 to nonparticipants, while long-term participants are shielded from the increased costs
7 during their contract period. SDG&E’s proposal would offer long-term contracts of either
8 two, three, five or ten years¹¹⁸ while PG&E’s proposal may “require participating
9 customers to commit to an initial subscription term of at least one year. At the end of the
10 initial subscription term, a participating customer will remain on the program on a month-
11 to-month basis, under the same terms, unless the participating customers affirmatively
12 elect to return to default bundled service.”¹¹⁹ One- or two-year contracts with default to
13 the then-current subscription rate, unless and until the customer elects to change their
14 subscription, would limit the undue spread of increased costs of renewable integration to
15 nonparticipants. Renewable integration charges are discussed in more detail in Chapter 2
16 of ORA’s testimony.

17 Q. When should the option of long-term contracts be made available to
18 participants?

19 A. This is an issue that should be considered in future applications to renew the
20 programs. In those applications, the utilities should show that renewable integration
21 charges are not unduly spread to nonparticipants and that subscribership levels and
22 procurement costs are well-understood.¹²⁰ This information would allow the

¹¹⁷ SDG&E Revised Testimony, Chapter 2, p. 16.

¹¹⁸ SDG&E Revised Testimony, Chapter 2, p. 15.

¹¹⁹ PG&E Revised Testimony, p. 1B-6.

¹²⁰ Well-understood subscribership could be demonstrated by steady, predictable changes in the number of participants.

- 1 Commission to determine the stability of the program and compare costs to decide
- 2 whether longer-term contracts would be reasonable to offer.

1 **CHAPTER 5**
2 **(XIAN MING LI)**

3 **I. PARTICIPANT PROTECTIONS**

4 **A. INTRODUCTION AND SUMMARY**

5 Q. This section of testimony discusses recommended measures that will provide
6 protections to participating GTSR customers. These recommended measures include
7 those applicable to “green pricing” and “community shared renewables” programs.

8 Q. What is the difference between green pricing and community shared
9 renewables programs as you refer to them here?

10 A. A green pricing program allows customers to purchase local renewable energy
11 through their utility, which provides bill adjustments based on their purchase. A
12 community shared renewables program allows customers to subscribe to local renewable
13 projects through a renewables provider who sells the power to the utility, which provides
14 bill adjustments to the customers based on their subscription.

15 Q. What protections do you suggest for green pricing programs?

16 A. ORA’s recommendations are as follows:

- 17 1. Customers should be allowed a “cooling off period” after the initial
18 subscription to change or cancel their subscription without penalty.
- 19 2. The IOUs should provide all relevant information on each program’s
20 website.
- 21 3. Subsequent modification to rate charges and credits should be
22 submitted through Tier 3 Advice Letters.

23 Q. What protections do you suggest for community shared renewables programs?

24 A. ORA supports SDG&E’s measures for participating customer protections as
25 sufficient and recommends that the Commission adopt them for any Commission
26 authorized community shared renewable programs. Additional recommendations are
27 made for adoption by the Commission and renewable resource providers.

1 **B. PROTECTIONS FOR PARTICIPANTS OF GREEN**
2 **PRICING PROGRAMS**

3 **1. Customers should be allowed a “cooling off period”**
4 **after the initial subscription to change or cancel**
5 **their subscription without penalty**

6 Q. What is the first recommended measure to protect participants of green pricing
7 programs?

8 A. ORA recommends that both utilities provide participants with a sixty-day
9 “cooling off period” after the initial subscription in which the customer can cancel or
10 change their subscription if they will be subject to early termination fees. This sixty-day
11 time frame allows customers to receive one bill showing rate impacts and to consider
12 whether the rate is appropriate for them. While both utilities propose to offer websites
13 that will allow customers to determine total bill impacts before subscription, such tools
14 would only provide estimates of impacts.¹²¹ Customers should have the opportunity to
15 see the actual bill impact and consider whether their subscription or subscription level is
16 appropriate and make changes in an initial subscription period without penalty. This will
17 be especially valuable for customers considering committing to long-term contracts of
18 two, three, five or ten years, as suggested by SDG&E (if the Commission allows long-
19 term contracts).¹²²

20 Q. Have SDG&E and PG&E proposed early termination fees? If so, how will
21 those fees be determined?

22 A. Both SDG&E and PG&E’s GTSR program consider an early termination fee
23 for participating customers who cancel prior to the end of their initial subscription term.
24 PG&E proposes an initial subscription term of at least one year¹²³ while SDG&E
25 proposes a minimum of one year with options for long-term contracts of either two, three,

¹²¹ SDG&E Revised Testimony, Chapter 2, pp. 35-36 and PG&E Revised Testimony, p. 2-6.

¹²² SDG&E Revised Testimony, Chapter 2, p. 15.

¹²³ PG&E Revised Testimony, p. 1B-6

1 five or ten years.¹²⁴ For SDG&E, participants terminating the contract before the end of
2 the contract term would be subject to a fee “comprised of the above-market costs
3 associated with the participant’s subscription of solar energy plus any administrative
4 costs associated with the participant’s subscription.”¹²⁵ SDG&E does not currently
5 provide a “cooling off period.”¹²⁶ PG&E does not provide information on what fee
6 would be considered “reasonable” but proposes that if such a fee were established
7 participants would have a sixty-day “cooling off period” after the initial subscription to
8 cancel without an early termination fee. PG&E should provide the Commission with a
9 proposed method for calculating a “reasonable” termination fee, as SDG&E has done,
10 before its application is approved. If customers will be subject to early termination fees,
11 they should have the opportunity to change or cancel their subscription for a period after
12 their initial subscription with no penalty.

13 Q. How will information on the early termination fees be provided to customers?

14 A. SDG&E will provide a “table of fixed termination costs by year and contract
15 duration each year”¹²⁷ while PG&E’s testimony does not discuss how this information
16 will be made available. If an early termination fee is adopted, PG&E should adopt
17 SDG&E’s proposal to provide customers with information on termination costs based on
18 a customer’s contract year and duration. Each utility should provide this information on
19 its website for the program to offer customers greater cost certainty when considering
20 participation.

21 Q. How should the costs of cancellation and subscription changes be recovered if
22 a “cooling off period” is available with no penalties?

¹²⁴ SDG&E Revised Testimony, Chapter 2, p. 15.

¹²⁵ SDG&E Revised Testimony, Chapter 3, p. 16.

¹²⁶ SDG&E Opening Comments, p. 12.

¹²⁷ SDG&E Revised Testimony, Chapter 3, p. 17.

1 A. The costs of cancellation and subscription changes in the “cooling off period”
2 should be categorized as marketing and administrative costs since they are the caused
3 through differences between customer expectations of the program and actual bill
4 impacts. Nonparticipating customers should not be charged for considering the program
5 and subsequently cancelling or making changes to their subscription within the “cooling
6 period” since tools to estimate potential bill impacts may not accurately reflect changes to
7 their bills. As previously discussed, PG&E shareholders accept the risk of marketing and
8 administration costs not covered by participating customers¹²⁸ and ORA recommends
9 applying this approach to SDG&E as well.

10 **2. The IOUs should provide all relevant information**
11 **on each program’s website**

12 Q. What is the second recommended measure to protect participants of green
13 pricing programs?

14 A. PG&E and SDG&E should provide all relevant information on their program
15 websites so that customers are fully informed before signing up for the programs.
16 SDG&E and PG&E each propose disclosure of some but not all relevant information that
17 would allow customers to make informed decisions about participation. Taken together,
18 the proposed disclosures appear adequate, so ORA recommends that the Commission
19 require that all the information that each utility proposes for disclosure be included on
20 each utility’s website. The specific information each utility plans to provide is as
21 follows:

22 PG&E¹²⁹

23 1. Internet-based interface to allow prospective customers to determine bill
24 impacts and GHG reductions

¹²⁸ PG&E Revised Testimony, p. 1B-14.

¹²⁹ PG&E Settlement Section 3.6.3.

1 2. Quantity of benefits achieved by participating customers, collectively or where
2 possible, individually¹³⁰

3 SDG&E¹³¹

4 1. Pilot program information and an overview

5 2. Information on how to enroll

6 3. Frequently Asked Questions (“FAQs”)

7 4. Interactive tools to help customers understand different participation levels, bill
8 impacts, options available that may best suit their individual needs and how the
9 participation translates in to environmental benefits

10 5. Program enrollment forms and contracts where applicable

11 6. Program contact information.

12 All of this information should be on each utility’s website. SDG&E has offered
13 in-depth details on the specific tools and information that will be available through its
14 website that PG&E should adopt for its website as well. Both utilities discuss electronic
15 newsletters that include program information, such as achieved environmental
16 benefits.¹³² Both should also provide such information through a progress report section
17 on their website to track collective benefits metrics. Additionally, both utilities should
18 provide online tools to estimate early termination fees if such fees are adopted. In this
19 way, customers will have reasonable information about the programs before signing up.

20
21
22 **3. Subsequent modification to rate charges and**
23 **credits should be submitted through Tier 3 Advice**
24 **Letters**

¹³⁰ PG&E has not provided details on how this information will be presented to customers, whether on their website or mailed directly. ORA recommends this information be provided on their website for ease of public access.

¹³¹ SDG&E Revised Testimony, Chapter 2, p.35.

¹³² SDG&E Revised Testimony, Chapter 2, p.37 and PG&E Revised Testimony, p.2-7.

1 Q. What is the third recommended measure to protect participants of green
2 pricing programs?

3 A. Subsequent modifications to rate charges and credits should be submitted
4 through Tier 3 Advice Letters as these modifications do not currently meet the
5 requirement for Tier 2 Advice Letters.¹³³ PG&E's Settlement discusses a Tier 3 Advice
6 Letter for initial approval of rates and credits and Tier 2 Advice Letters for subsequent
7 modifications after consulting with the Green Option Advisory group.¹³⁴ SDG&E
8 requests that after Commission approval of rates, charges and credits described in
9 testimony, subsequent changes (expansion of the program and other aspects) be
10 authorized through Advice Letter filings with no Tier specified.¹³⁵ The IOUs should
11 submit Tier 3 Advice Letters for approval of subsequent modifications to rate charges
12 and credits.

13 Q. Why are Tier 2 Advice Letters not appropriate for the consideration of
14 subsequent modifications to rate charges and credits?

15 A. Under the Commission's General Order (GO) 96-B, a Tier 2 Advice Letter
16 serves as a request for approval where the Commission's Energy Division, and not the
17 full Commission, has delegated authority to approve or disapprove the request.¹³⁶ The
18 GTSR programs are untested new statutory programs that require Commission vigilance
19 to ensure there is no violation of the ratepayer indifference principle. Many contracts
20 under GTSR raise the possibility of violating the ratepayer indifference principle if their

¹³³ Reply Comments of ORA On PG&E and SDG&E's Opening Comments, p. 6-9 and p. 21.

¹³⁴ PG&E Settlement Section 3.4.5.

PG&E will create an advisory group composed of environmental, consumer, low-income advocates, Commission staff, labor and other relevant stakeholders. The advisory group will provide ongoing guidance relating to the implementation of the Green Option program. PG&E Revised Testimony, p. 1B-13.

¹³⁵ SDG&E Revised Testimony, Chapter 2, p. 41.

¹³⁶ See Commission GO 96-B, Rules for filing and publishing tariffs for gas, electric, telephone, telegraph, water and heat utilities, Energy Industry Rule 5.2 (available at http://docs.cpuc.ca.gov/PUBLISHED/GENERAL_ORDER/164747.htm).

1 megawatts are undersubscribed and are therefore applied to meet RPS requirements. In
2 view of these risks, and the statute’s obvious intent for the Commission, and not its staff,
3 to enforce the indifference principle,¹³⁷ the Commission, and not Energy Division, must
4 approve matters delegated to the Commission in the GTSR statute through Tier 3 Advice
5 Letters.

6 **C. PROTECTIONS FOR PARTICIPANTS OF**
7 **COMMUNITY SHARED RENEWABLES PROGRAMS**

8 **1. SDG&E’s measures for participating customer**
9 **protections should be adopted**

10 Q. What measures should be adopted to protect participants of community shared
11 renewables programs?

12 A. ORA supports many of SDG&E’s proposals to protect participants of their
13 Share the Sun pilot. If PG&E adopts a community shared renewables program, it would
14 be useful to apply these measures. ORA supports the following measures included in
15 SDG&E’s application:¹³⁸

- 16 i. A standard customer authorization form to subscribe the customer and
17 a Customer Program Participation Agreement authorizing the release
18 of electric and energy usage and pertinent billing information to the
19 provider
- 20 ii. Qualification criteria for solar providers for the Commission or
21 SDG&E to adopt including compliance with SDG&E’s FiT PPA,
22 licensing/registration consistent with California Solar Initiative (CSI)
23 solar contractor requirements and a demonstration that their business
24 structure supports program requirements
- 25 iii. Standard Solar Provider Program Agreements with terms and
26 conditions which require provides to (1) be solely responsible for their
27 compliance with applicable laws, Commission decisions and the Share
28 the Sun program terms, including responsibility for all subcontractors;

¹³⁷ See Section 2833(p) (“The *commission shall ensure* that charges and credits associated with a participating utility’s [GTSR] program are set in a manner that *ensures nonparticipant ratepayer indifference....*”; emphasis added).

¹³⁸ SDG&E Revised Testimony, Chapter 2, pp.19-20, pp.26-33, pp.35-37, Appendix A.

1 (2) keep customer information confidential; (3) allow Commission
2 oversight over consumer complaints that cannot be resolved between
3 the customer and solar provider; (4) assume responsibility for tax
4 liability when considering its business structure, and for
5 communicating any tax liability to customers, (5) comply with
6 SDG&E's co-branding policy; and (6) adhere to the terms of both the
7 Share the Sun program agreement and the PPA; meaning that default
8 under one agreement will cause default in the other.

- 9 iv. Provisions for the customer/solar provider agreement such as a buyer
10 beware provision and the ability for customers to bring complaints
11 against the solar provider through the Commission complaint process
- 12 v. A standard pricing form allowing customers to easily compare
13 subscription proposals
- 14 vi. A solar provider information sheet to help customers evaluate
15 proposals
- 16 vii. A recommendation for the Commission allow to the customer to file
17 an informal complaint directly with the Commission's Consumer
18 Affairs Branch as an aid to help resolve the complaint. The customer
19 may also elect to file a complaint in accordance with the dispute
20 provision of its agreement with the solar provider.
- 21 viii. Website with list of participating solar providers and links to their
22 websites. SDG&E will also post a list of questions customers should
23 consider in their evaluation of providers.

24 Q. What additional measures should the Commission require to protect customers
25 in their interactions with solar providers?

26 A. Additional measures the Commission should adopt include:

- 27 i. The Customer Program Participation Agreement authorizing the
28 release of confidential customer information to the solar provider
29 should include terms to discontinue the provision of data upon the
30 termination of the customer's subscription with the provider.
- 31 ii. The Commission should require SDG&E and the solar providers to
32 work together to develop online tools to provide economic analyses to
33 the customers on the SDG&E website. The ability to approach one

1 website to estimate the impact on their SDG&E bill would enable
2 customers to more easily compare solar providers.¹³⁹

3 Q. Does ORA recommend any other measure to protect customers?

4 A. As discussed under protections for participants of green pricing programs,
5 participants of community renewables programs can also benefit from a “cooling off
6 period.” Renewable resource providers can only offer customers an estimate of bill
7 impacts and should allow participants the opportunity to change or cancel their
8 subscription based on actual bill impacts. A “cooling off period” of sixty days would
9 allow customers to receive one bill showing rate impacts and to consider whether their
10 subscription with the provider is appropriate for them. Renewable resource providers
11 should offer this “cooling off period” to customers subscribing to the program.

12 Q. Does this conclude your testimony?

13 A. Yes.

14

¹³⁹ SDG&E testimony describes the discussion on this subject from the workshop in which some participants supported such a tool while others indicated that solar providers would be the best source for providing it. SDG&E Revised Testimony, Chapter 2, p. 36

ATTACHMENT 1a

**ORA DATA REQUEST
DRA-SDG&E-DR-07
CONNECTED TO THE SUN – A.12-01-008
SDG&E RESPONSE
DATE RECEIVED: DECEMBER 3, 2013
DATE RESPONDED: DECEMBER 17, 2013**

Question 1: Please provide SDG&E’s forecasts for the level of participation in the SunRate and the Share the Sun programs it expects in the first year the program is available, the second year the program is available, the third year the program is available, the fourth year the program is available, and the fifth year the program is available. Please explain how SDG&E developed this forecast and provide the workpapers that SDG&E relied on in developing this forecast.

SDG&E Response 01:

SDG&E forecasts that approximately 7,000 customers - approximately 0.5% of SDG&E’s total number of electric meters¹ - to participate in the *connected....to the sun* programs, including both the SunRate pilot phase and the Share the Sun pilot program. SDG&E intends for the launch of both programs to coincide as much as practicable, in order to better enable customer choice of solar offerings. As such, participation levels and administrative costs for the programs are forecasted in the aggregate (not separated by program). Further, SDG&E utilized secondary research² to calculate the ratio of residential to non-residential customers who may participate in the program. SDG&E has not conducted customer research to determine the allocation of the 7,000 forecasted customers on a year-by-year basis. Associated calculations and citations are included in the attached work paper.



Microsoft Excel
97-2003 Worksheet

¹ This estimate is consistent with the forecast provided in Dawn Osborne’s January 17, 2012 testimony at Section III. A.1.a, p. 9 of approximately 0.5%.

² NREL report: Status and Trends in U.S. Compliance and Voluntary Renewable Energy Certificate Markets (2012 Data), p.10

**ORA DATA REQUEST
DRA-SDG&E-DR-07
CONNECTED TO THE SUN – A.12-01-008
SDG&E RESPONSE
DATE RECEIVED: DECEMBER 3, 2013
DATE RESPONDED: DECEMBER 17, 2013**

Question 2: Please calculate the estimated costs for the both the SunRate program and the Share the Sun program in each of the following circumstances and explain how SDG&E will recover these costs in each of the following circumstances. Please also provide the estimated participant monthly bill impact (on average) for the SunRate program and the Share the Sun program under each of the following circumstances:

- a) Total participation in the SunRate Program is 1% or less, of the total forecasted number of SDG&E customers eligible to participate in the Sun Rate program.
- b) Total participation in the SunRate Program is 25% of the total forecasted number of SDG&E customers eligible to participate in the SunRate program.
- c) Total participation in the SunRate Program is 50% of the total forecasted number of SDG&E customers eligible to participate in the SunRate program.
- d) Total participation in the SunRate Program is 100% of the total forecasted number of SDG&E customers eligible to participate in the SunRate program.
- e) Total participation in the Share the Sun Program is 1% or less, of the total forecasted number of SDG&E customers eligible to participate in the Share the Sun program.
- f) Total participation in the Share the Sun Program is 25% of the total forecasted number of SDG&E customers eligible to participate in the Share the Sun program.
- g) Total participation in the Share the Sun Program is 50% of the total forecasted number of SDG&E customers eligible to participate in the Share the Sun program.
- h) Total participation in the Share the Sun Program is 100% of the total forecasted number of SDG&E customers eligible to participate in the Share the Sun program.

**ORA DATA REQUEST
DRA-SDG&E-DR-07
CONNECTED TO THE SUN – A.12-01-008
SDG&E RESPONSE
DATE RECEIVED: DECEMBER 3, 2013
DATE RESPONDED: DECEMBER 17, 2013**

SDG&E Response 02:

As described in the testimony of Aaron Franz (references to testimony are to the prepared testimony served Dec. 6, 2013), SDG&E is not requesting incremental funding from ratepayers for the program. SDG&E expects to incur administrative costs to implement the SunRate and Share the Sun programs, which are specific and assignable to program participants. SDG&E also anticipates variable costs that will depend on actual enrollment levels, such as billing, call center and procurement staff support. Regarding these variable costs, preliminary costs may be negligible until certain participation thresholds are reached. SDG&E will monitor such variable costs as participants enroll and when enrollment triggers incremental costs (such as, *e.g.*, additional employees), SDG&E will track and recover those costs from participants. The estimates in the table below summarize the fixed costs for the first five years of the program and may change as SDG&E implements the program.

	Program Total	2014	2015	2016	2017	2018
Capital Expenditures (Billing System Dev)	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -
Program Management	\$ 700,000	\$ 200,000	\$ 200,000	\$ 100,000	\$ 100,000	\$ 100,000
Outreach and Education	\$ 269,000	\$ 60,000	\$ 109,000	\$ 31,000	\$ 48,000	\$ 21,000
Web Development and Online Tools	\$ 180,000	\$ 120,000	\$ -	\$ 60,000	\$ -	\$ -
O&M Costs	1,149,000	380,000	309,000	191,000	148,000	121,000
Total Project Expenditures*	1,749,000	980,000	309,000	191,000	148,000	121,000

SDG&E will begin recovery of administrative costs at the outset of the program, through the administrative charge described in the testimony of Chris Yunker. SDG&E would start with an initial monthly charge of nominal amount, such as \$5 per month. These revenues would continue over time to offset costs booked into subaccount for administrative costs. SDG&E would continue to monitor customer participation rates to determine whether the monthly fee for administrative costs needs to be re-examined. Whether adjustments need to be made to the monthly fee would be based on participation rates and costs accumulation in order to balance cost recovery and ensure customer participation. As participation increases, SDG&E would adjust the fee for changes in costs.

**ORA DATA REQUEST
DRA-SDG&E-DR-07
CONNECTED TO THE SUN – A.12-01-008
SDG&E RESPONSE
DATE RECEIVED: DECEMBER 3, 2013
DATE RESPONDED: DECEMBER 17, 2013**

SDG&E Response 02 Continued:

Below are the illustrative values for a residential customer, as described in the testimony of Chris Yunker, as well as illustrative values for a small commercial customer:

SunRate Pricing Methodology (Illustrative Values)		
Line	Residential \$/kWh	Small Commercial \$/kWh
1	0.08912	0.08912
2	0.00527	0.00527
3	0.08385	0.08385
4	0.08013	0.08495
5	0.00017	0.00024
6	0.00069	0.00069
7	0.00086	0.00093
8	0.00458	(0.00017)

A typical non-CARE residential Inland customer with basic service that elects into the SunRate program and using 500 kilowatt-hours per month could see a monthly winter bill increase of 7.9%, or \$7.29. A typical monthly electric bill could increase from \$92.14 to \$99.43. While a small commercial with secondary service using 1,500 kilowatt-hours per month could see a monthly winter bill increase of 1.7% or \$4.75. A typical monthly electric bill could increase from \$277.13 to \$281.88.³

³ Rates effective 12/1/13 per Advice Letter 2544-E.

**ORA DATA REQUEST
DRA-SDG&E-DR-07
CONNECTED TO THE SUN – A.12-01-008
SDG&E RESPONSE
DATE RECEIVED: DECEMBER 3, 2013
DATE RESPONDED: DECEMBER 17, 2013**

SDG&E Response 02 Continued:

Since the solar cost for customers electing into the Share the Sun program would be dependent upon the charge provided by the developer, bill impacts are not available. The table below provides illustrative charges that would apply.

Share the Sun Pricing Methodology (Illustrative Values)			
Line		Residential \$/kWh	Small Commercial \$/kWh
1	Re-MAT Fit Starting Price (TOD Adjusted passed on typical solar profile)	0.10440	0.10440
2	Value of Solar Energy and Capacity	0.00527	0.00527
3	Share the Sun Rate (Line 1 - Line 2)	0.09913	0.09913
4	SDG&E's Average Commodity Cost (Varies by Customer Class)	0.08013	0.08495
5	PCIA (Varies by Customer Class)	0.00017	0.00024
6	CAISO GMC	0.00069	0.00069
7	Customer Service Adjustment (Line 5 + Line 6)	0.00086	0.00093
8	Total (Line 3 - Line 4 + Line 7)	0.01986	0.01511
9	Re-MAT Fit Credit (Rights to this Capacity are Assigned to the Customer from the Developer)	0.10440	0.10440
10	Net Adjustment to Customer (Line 8 - Line 9)	(0.08454)	(0.08929)

ATTACHMENT 1b

Assumptions	
Total SDG&E Electric Meters	1,400,000
Average Estimated Participation Level	0.5%
Estimated Residential %	96.4%
Estimated Nonresidential %	3.6%

	Forecasted Residential	Forecasted Non-Residential
5-year Average Number of Forecasted Participants	6749	251
Total	7000	

From NREL report: Status and Trends in U.S. Compliance and Voluntary Renewable Energy Certificate Markets (2012 Data), Table 6, p.15. 2012 Utility Green Pricing Data:

Table 6. Estimated Cumulative Green Power Customers by Market Segment, 2006–2012 (selected rows only)

	2006	2007	2008	2009	2010	2012
Utility Green Pricing	490,000	550,000	550,000	550,000	570,000	570,000
Residential	470,800	526,700	519,700	526,300	544,700	549,600
Nonresidential	15,500	20,200	26,100	26,000	22,900	17,200

Residential ratio	96.4%
Nonresidential ratio	3.6%

APPENDIX A
QUALIFICATIONS OF WITNESSES

1 **QUALIFICATIONS AND PREPARED TESTIMONY**
2 **OF**
3 **ELISE TORRES**

4 Q.1. Please state your name and business address.

5 A.1. My name is Elise Torres. My business address is 505 Van Ness Avenue, San
6 Francisco, California, 94102.

7 Q.2. By whom are you employed and in what capacity?

8 A.2. I am employed by the State of California at the California Public Utilities
9 Commission (CPUC) as a Regulatory Analyst in the Office of Ratepayer
10 Advocates (ORA).

11 Q.3. Please state your educational background and experience.

12 A.3. I have a J.D. from the University of California, Hastings College of the Law, and a
13 B.S. in City and Regional Planning from the California State Polytechnic
14 University.

15 I had a legal fellowship prior to joining the CPUC and I worked on a Commission
16 proceeding concerning the siting of a transmission substation.

17 I joined the staff of the California Public Utilities Commission in June of 2012, in
18 the Electricity Pricing and Customer Programs Branch of ORA. I have worked on
19 several electric rate design proceedings. I served as a witness for ORA in PG&E's
20 2012 Economic Development Rate proceeding. I sponsored testimony for the case
21 and testified on behalf of ORA in evidentiary hearings. I also served as a witness
22 for ORA in PG&E's 2014 General Rate Case, Phase 2. I sponsored testimony for
23 that case on Small Commercial Rate Design. I also review Petitions for
24 Modification and other utility filings related to electric rate design and customer
25 programs and respond on behalf of ORA.

26 Q.4. What testimony are you sponsoring in this proceeding?

27 A.4. I am sponsoring Chapters 1 and 2 of ORA's prepared testimony.

28 Q.5. Does this complete your testimony?

29 A.5. Yes

30

1 **QUALIFICATIONS AND PREPARED TESTIMONY**
2 **OF**
3 **VALERIE KAO**
4

5 Q.1. Please state your name and business address.

6 A.1. My name is Valerie Kao. My business address is 505 Van Ness Avenue, San
7 Francisco, California, 94102.

8 Q.2. By whom are you employed and in what capacity?

9 A.2. I am employed by the State of California at the California Public Utilities
10 Commission (CPUC) as a Regulatory Analyst in the Office of Ratepayer
11 Advocates (ORA).

12 Q.3. Please state your educational background and experience.

13 A.3. I have a Master's in Pacific and International Affairs from the University of
14 California, San Diego, and a Bachelor of Arts in Peace and Conflict Studies from
15 the University of California, Berkeley.

16 I joined CPUC in 2007 and have worked in the Policy Analysis Branch of
17 Communications Division, the Administrative Services Division, the Demand-
18 Side Analysis Branch of Energy Division, and the Electricity Pricing and
19 Customer Programs Branch of ORA. I have worked on numerous electric rate
20 design and demand-side management (i.e., energy efficiency, demand response
21 and customer-side distributed generation) proceedings.

22 Q.4. What testimony are you sponsoring in this proceeding?

23 A.4. I am sponsoring Chapter 3 and of ORA's prepared testimony.

24 Q.5. Does this complete your testimony?

25 A.5. Yes
26

1 **QUALIFICATIONS AND PREPARED TESTIMONY**
2 **OF**
3 **XIAN MING LI**

- 4
- 5 Q.1. Please state your name and business address.
- 6 A.1. My name is Xian Ming (Cindy) Li. My business address is 505 Van Ness Avenue,
7 San Francisco, CA 94102.
- 8 Q.2. By whom are you employed and what is your job title?
- 9 A.2. I am employed by the California Public Utilities Commission as a Public Utilities
10 Regulatory Analyst in the Electricity Pricing and Customer Programs Branch of
11 the Office of Ratepayer Advocates (ORA).
- 12 Q.3. Will you please briefly state your educational background and experience?
- 13 A.3. I hold a Master of Science degree in Agricultural Resource Economics from the
14 University of California Davis, and a Bachelor of Arts degree in Economics from
15 University of California Berkeley. I joined ORA in October of 2012 and have
16 provided analyses and comments for several Demand Response (DR) proceedings,
17 including the previous DR Order Instituting Rulemaking (DR OIR) R.07-01-041
18 and the current DR OIR R.13-09-011. I review all filings related to Demand
19 Response for ORA.
- 20 Q.4. What testimony are you sponsoring in this proceeding?
- 21 A.4. I am responsible for Chapter 4, Proposals to Alleviate Other Sources of Risk to
22 Nonparticipating Ratepayer Indifference and Chapter 5, Participant Protections.
- 23 Q.5. Does this complete your testimony at this time?
- 24 A.5. Yes, it does.